

**LOCAL DEMOCRACY AND BOUNDARY COMMISSION FOR  
WALES**

**Commission's annual report and financial statements**

**31 March 2016**



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# **PERFORMANCE REPORT**

## **for the year ended 31 March 2016**

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### **Chief Executive's Statement on the Performance of the Commission**

Although the Commission's main task of reviewing the electoral arrangements of principal councils has been put in abeyance whilst awaiting developments in respect of local government reorganisation, there has still been a significant amount of work to undertake. The Commission's Remit Letter of February 2015 issued by Welsh Ministers set out what the Commission should achieve during the financial year 2015-16. The Commission's subsequent Operational Plan set out how the Commission would achieve the Ministers' objectives. I consider that the Commission met all of the Ministers' objectives to a satisfactory degree. This is considered in more detail under the Performance Analysis and Review of Activities during 2015-16 sections of this report below on pages 3 and 4 and also detailed in Section 4 of the Commission's Governance Statement on page 14.

### **Statement of Purpose and Activities**

The Local Government Boundary Commission for Wales (the Commission) was established in June 1974 under the terms of Section 53 of the Local Government Act 1972 for the purposes of keeping under review the areas and electoral arrangements of local government in Wales.

From 1 April 1995 the Commission became an advisory Non-Departmental Public Body funded by Grant-in-aid from the former Welsh Office and after 1 July 1999, an Assembly Sponsored Public Body (ASPB). When the Government of Wales Act 2006 came into effect on 25 May 2007 the Commission became an Assembly Government Sponsored Body (AGSB) and is now a Welsh Government Sponsored Body (WGSB).

The Commission's name was changed to the Local Democracy and Boundary Commission for Wales with effect from 30 September 2013 by the Local Government (Democracy) (Wales) Act 2013 (the Act).

The Commission's general function, as set out in the Local Government (Democracy) (Wales) Act 2013, is to "monitor arrangements for local government and in doing so the Commission must seek to ensure effective and convenient local government".

The main duties under statute are:

- i) To keep under review all local government areas in Wales for the purpose of considering whether or not to propose to the Welsh Ministers changes appearing to the Commission desirable in the interests of effective and convenient local government;
- ii) To consider requests for reviews from local authorities as well as recommendations from principal councils arising out of their own community reviews;
- iii) To consider the results of reviews carried out by either the Commission or local authorities and make recommendations to the Welsh Ministers; and
- iv) To conduct a review of Wales as a whole, or of any one or more local government areas or parts of such areas in Wales, as directed by the Welsh Ministers.

The Commission are required under the Act to carry out reviews of the electoral arrangements of Wales' principal councils at least once every 10 years.

The Commission conducts its reviews by means of consultation with the principal councils, community councils and other interested parties including the public. The Commission announces and publicises its intention to conduct the review and invites representations from all interested parties for a period of between six and twelve weeks. The Commission then take account of representations received when formulating their draft proposals which are published in a report outlining the Commission's decisions in respect of changes (if any) to the existing boundary or electoral arrangements. The Commission announce the publication of its Draft Proposals Report and enter into a further consultation period during which further representations are invited from interested parties. These representations are then taken into account when the Commission formulate its final proposals. The Commission's final proposals are published in a report which is submitted to the Welsh Ministers, which may if they think fit make an order giving effect to any proposals made by the Commission, either as submitted or with modifications. The Commission publicises the publication of their Final Proposals Report and there is a six week period during which interested parties may make representations concerning the Commission's proposals to the Welsh Ministers.

## **Risks and uncertainties**

Risks faced by the Commission relate largely to operational and information areas and the technical capacity to carry out its programme of review work. The risks relating to capacity to carry out review work are managed by reviewing staff requirements and structure and adopting policies, such as the direct employment of staff, to ensure continuity of knowledge of the review procedures. The Commission also reviews its future budgets to ensure they are adequate for the programme of work to be undertaken. Operational risks are managed by the maintenance of clear desk instructions for staff and the legal vetting of all reports and documents issued. Information requirements are limited to specialised areas including the use of Geographical Information System software. Independent checks and site visits to locations under review are undertaken as necessary to reduce the risk of inaccurate information affecting the Commission's decision making process. There are also elements of risk in the areas of health and safety and fraud/theft. Regular health and safety checks are carried out by senior management and acted upon by the Commission. Integral to the Commission's internal system of control is the engagement of independent accountants whose role in the financial systems and accounts production reduces the risk of fraud and money laundering. The Commission's internal auditors produce an annual report which is considered by the Audit and Risk Assurance Committee and the recommendations made are acted upon.

Risks are also managed by the maintenance of a risk management policy together with a risk register which is reviewed at every Commission and Audit and Risk Assurance Committee meeting. In addition to this the Commission maintains a Business Continuity Plan which is updated as necessary.

Further details of the risks faced by the Commission can be found in the Governance Statement on page 19.

## Going Concern

These accounts are prepared on a going concern basis. So far as I am aware the net current liabilities will be financed from resources voted by the Welsh Government (Grant-in-Aid) in the future.

## Performance Analysis

For 2015-16 the Minister's Remit Letter stated that he expected the Commission to:

1. Review policies and practices in preparation for the commencement of the Local Government (Wales) Bill;
2. Support principal councils in the conduct of community reviews;
3. Develop a stakeholder engagement policy to ease the transition to merged authorities;
4. Contribute constructively to consultations on reforming local government;
5. Continue to review corporate governance, operating practices and overall preparedness to undertake the future programme of electoral reviews; and
6. Make a contribution to the Welsh Government's commitment to increasing diversity in public appointments, particularly in respect of their recruitment exercise seeking new members of the Commission.

In their Operational Plan the Commission responded by stating how it intended to fulfil the Minister's requirements. The following details the proposed actions and to what extent they were fulfilled:

- Reviewing policies and practices in preparation for the commencement of the Local Government (Wales) Bill by November 2015 – This has been achieved as far as possible but completion depends on receipt of directions from the Minister which is unlikely to be until after May 2016.
- The Commission will provide advice and guidance as appropriate to principal councils undertaking Community Reviews as required – The Commission received requests for advice / assistance from, and provided it to, Powys County Council and The Vale of Glamorgan County Borough Council.
- Reviewing reports received from principal councils to be considered and processed as appropriate. The Commission received community review reports from Neath Port Talbot County Borough Council, Rhondda Cynon Taf County Borough Council, Flintshire County Council and Cardiff City and County Council. These were all dealt with within 2015-16.
- Reviewing the Communications Strategy in the light of changes arising from the Reforming Local Government legislation by November 2015. Whilst changes have been made to the Strategy this will be subject to further review in the light of further developments in the programme to reform local government.
- Making positive contributions to the consultations on reforming local government in general and in respect of reviewing the electoral arrangements of the proposed new principal areas in particular by December 2015. During 2015-16 the Commission responded to consultations on:
  - Devolution, Democracy and Delivery: White Paper – Power to Local People;
  - Local Government (Wales) Bill 2015: Directions to the Local Democracy and Boundary Commission for Wales 2016;
  - Draft Statutory Guidance for the Well-being of Future Generations (Wales) Act 2015; and
  - Local Government (Wales) Bill 2017.

- Reviewing on a quarterly basis in May, July, November and February the Commission's governance processes for producing the Governance Statement. Although this was only reviewed 3 times during 2015-16, that was considered to be sufficient due to the relatively low level of review activity. It is considered that the governance processes were reviewed sufficiently to allow the Accounting Office to draft the Governance Statement.
- Assessing Operational Risks at Team and Management meetings and where necessary feeding into the Corporate Risks that are to be considered at each Commission meeting. This was done at every monthly team meeting where staff were asked to review the Operational Risk Register and feed-back any comments to senior management. In addition to this, senior management reviewed the Operational Risk Register in September and December 2015.
- Scheduling at least 3 Audit and Risk Assurance Committee meetings during the year to monitor and evaluate overall governance and risk management arrangements in July, Nov & Feb. This was done on 22 July 2015, 24 November 2015 and 24 February 2016.
- The Commission's agreed equality and diversity action plan to be applied in conjunction with Welsh Government and the Chair to sit on the panel to sift and interview candidates for a recruitment exercise for the appointment of new Commission members. The Commission also contacted various groups to raise awareness of the recruitment exercise and the Commission Chair also raised awareness of the exercise when he attended a conference on increasing the representation of women and other under-represented groups on public sector boards. Responded to the Welsh Government Minister for Communities and Tackling Poverty's call for evidence on increasing the representation of women and other under-represented groups on public sector boards in November 2015.

## **Review of Activities during 2015-16**

The Commission published a draft proposals report for the community review of Neath Port Talbot in December 2015 and final proposals reports for the community reviews of Rhondda Cynon Taf in July 2015, Flintshire in October 2015, Cardiff in February 2016 and Neath Port Talbot in March 2016.

During 2015-16 the Commission continued planning for the future programme of review work and reviewed its future budget requirements in light of the Welsh Government's proposed reform of local government.

The Commission discharged its corporate management obligations in accordance with their Framework Document, the Commissioners' Code of Best Practice, Complaints Procedure, Code of Practice on Public Access to Information and its Welsh Language Scheme.

The Commission continued to provide a Secretariat to the Boundary Commission for Wales during 2015-16, for which the Commission received funding for expenditure directly from the Cabinet Office. Following completion of the 2013 Review of Parliamentary Constituencies in March 2013 the Commission reached an agreement with Cabinet Office for the provision of future annual funding for maintaining a Boundary Commission for Wales Secretariat in Wales during years when no parliamentary review work was being undertaken. It was agreed that the amount of funding would be fixed at £100,000 per year. During 2015-16 funding received from Cabinet Office relating to the Boundary Commission for Wales was increased by £20,000 to take account of additional activity relating to preparatory work for the 2018 Parliamentary Review and therefore was £120,000 (2014-15; £90,385), as disclosed in the staff costs section of the Remuneration Report on page 27



and Note 2 to these accounts on page 38. A further increase is expected for 2016-17 as work required for the 2018 Parliamentary Review increases.

## **Future Developments**

Future developments in the Welsh Government's local government reform programme are awaiting the result of the National Assembly for Wales election in May 2016. The Commission awaits the new government's decision on its vision for local government reform and will work with it to meet its programme. The Commission will also undertake its role in any future community reviews to be launched by Wales' principal councils. The Commission will also continue to provide principal councils with any advice and guidance they may require.

The Commission also have an on-going obligation to keep under review the areas of principal councils and to give consideration to any recommendations made by principal councils in respect of community area reviews undertaken by them.

The Chief Executive will continue to assess the Commission's processes for producing the Governance Statement throughout the year. As part of the production of the Annual Report and Accounts a Governance Statement, supplemented by the Annual Report of the Audit and Risk Assurance Committee, will be produced. Consideration of corporate risks is given at each Commission meeting.

The Commission's Secretariat also provides a Secretariat to the Boundary Commission for Wales and will continue to undertake work on the 2018 Parliamentary Review.

The Commission's information technology system is largely provided and maintained by the Welsh Government as part of their Atos partnership contract for which the Commission pays a monthly charge in line with the terms and conditions of the contract. The Commission's other assets comprise office furniture and a few items of IT and office equipment. The Commission also uses Geographical Information System software to assist it in carrying out its functions.

## **Financial Results**

The net operating expenditure for the year amounted to £464,310 (2014-15; £442,597) and this has been transferred to the general reserve. Grant-in-Aid received from the Welsh Government amounted to £451,334 (2014-15; £434,176) and this has been credited direct to the general reserve.

## **Payment Policy**

The Commission's payment policy is to pay all invoices within 30 days of receipt. This policy is in accordance with the requirements laid down in the Late Payment of Commercial Debts (Interest) Act 1998 and follows the Better Payment Practice Code issued by the Department of Trade and Industry. In 2015-16, the Commission received 199 invoices and paid 100% of these within 30 days and 95% within 10 days (2014-15, received 167 invoices and paid 100% of these within 30 days and 93% within 10 days).

## **Environmental, Social and Community Issues**

The Commission is actively pursuing policies that will seek to reduce the impact the Commission's operations have on the environment. Whilst the Commission will undertake a number of initiatives to reduce environmental impact, such as ensuring all members of

staff receive sustainable development training, the main delivery will be achieved via the Green Dragon Environmental Standard and through the Commission's sustainable procurement policies. The Commission has developed a Sustainable Procurement Policy and Strategy and the Commission's work towards reducing the environmental impact of its activities has been recognised with the awarding of level two of the Green Dragon Environmental Standard. The Commission has also achieved level three of the Sustainable Procurement Assessment Framework in the key areas.

The Welsh Government's strategic agenda is set out in the Programme for Government. It emphasises the outcomes that Welsh Government are working towards: healthy people living productive lives in a more prosperous and innovative economy; safer and more cohesive communities, with lower levels of poverty and greater equality; a resilient environment with more sustainable use of our natural resources and a society with a vital sense of its own culture and heritage. The Commission acknowledges and supports the commitment of the Welsh Government to develop more inclusive and cohesive communities across Wales, and will endeavour to take account of that commitment in making any recommendations.

**STEVE HALSALL**

Accounting Officer

27 July 2016

# **ACCOUNTABILITY REPORT**

## **for the year ended 31 March 2016**

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### **CORPORATE GOVERNANCE REPORT**

#### **Commission Members, Chief Executive and Senior Staff**

The Commission Members throughout 2015-16 were:

Owen Watkin OBE	(Chair)
Ceri Stradling	(Deputy Chair)
David Powell	(Member)
Julie May	(Member from September 2015)
Theodore Joloza	(Member from September 2015)

Independent Member of the Audit and Risk Assurance Committee:

Julie James

Senior managers throughout 2015-16 were:

Steve Halsall	(Chief Executive and Accounting Officer)
Matthew Redmond	(Deputy Chief Executive)

The appointment of the Chairman, Mr Owen Watkin was due to end on 14 June 2015. He was re-appointed by Welsh Government for a further term of 4 years running from 15 June 2015 until 14 June 2019.

The appointments of the Deputy Chair, Mr Ceri Stradling, and Member, Mr David Powell, ended on 30 September 2015. They were re-appointed by Welsh Government for a further term of 4 years each running from 1 September 2015 until 31 August 2019.

During 2015-15 the Welsh Government appointed two additional members to the Commission. Mrs Julie May and Mr Theodore Joloza were both appointed for 3 years running from 1 September 2015 to 31 August 2018.

The appointment of the Independent Audit and Risk Assurance Committee Member, Mrs Julie James, ended on 31 August 2015. Mrs James was re-appointed as Independent Audit and Risk Assurance Committee Member by the Commission for a further year from 1 September 2015 to 31 August 2016.

#### **Register of Interests**

A register of any company directorships and other significant interests is maintained and held at the Commission's offices in Hastings House, Cardiff and is available for inspection by the public on request. Alternatively, the register can be accessed from the Commission's web site at: <http://ldbc.gov.wales/about/register/>

#### **Personal Data Management**

The Local Democracy and Boundary Commission for Wales takes all reasonable measures to protect the personal data obtained from its stakeholders and employees during the course of its business activities. Data management controls include password protection on

all databases holding personal and sensitive data, restricting access to data, holding manual data in locked cupboards and ensuring data handling protocols are in place.

During 2015-16 there were no data security incidents (2014-15 – no data security incidents).

### **Appointment of Auditors**

The accounts of the Commission are audited by the Auditor General for Wales under Statutory Instrument 2003 number 749 issued in accordance with the Government for Wales Act 1998. Audit fees are disclosed in Note 3 to these accounts.

### **Audit and Risk Assurance Committee**

The Audit and Risk Assurance Committee met on three occasions during the year 2015-16. The Committee was chaired by Ceri Stradling. David Powell and Theodore Joloza served as members of the Committee and Julie James served as the Committee's independent member. The Audit and Risk Assurance Committee's main duties are to consider the effectiveness of the Commission's overall internal control and risk management systems and to ensure adequate processes and mechanisms are in place for the assessment and management of risk. It considers the scope of audit coverage and adequacy of management responses to the audit recommendations and advises the Chief Executive on audit and compliance matters.

### **Charitable and Political Donations**

The Commission did not make any charitable or political donations during 2015-16 (nor in 2014-15).

### **Financial Instruments**

Details of Financial Instruments are given at Note 5 to the accounts on page 39.

### **Information**

The Commission's Code of Practice on Public Access to Information requires all requests for information covered by the Freedom of Information (Fol) Act to be met within 15 working days. In 2015-16 there were 5 requests for information covered by the Fol Act, 100% of which were provided within 15 working days of receipt of the request. This compares to 2014-15 where there were 7 requests for information (86% of which were provided within 15 working days of receipt of the request and 1 where the reply deadline date was extended with the agreement of the requester).

The Local Democracy and Boundary Commission for Wales has complied with the cost allocation and charging requirements set out in HM Treasury and Office of Public Sector Information guidance.

### **Gifts and Hospitality**

The Commission has a Gifts and Hospitality Policy and operates a gifts and hospitality register for recording offers of gifts or rewards estimated to be worth £5 or more, and hospitality, such as a working lunch, a buffet lunch or dinner incidental to attending meetings of other public bodies, a conference or seminar attended by a variety of

participants with an estimated value of £20 or more. During 2015-16 members and staff were offered non-related hospitality or gifts on a total of 11 occasions, all of these offers, with an estimated total value of £368, were accepted although gifts of maps presented to members and staff by Ordnance Survey were retained by the Commission rather than the members and staff who accepted them (2014-15: hospitality offers on 4 occasions with an estimated total value of £167 were accepted).

## **Whistleblowing**

The Commission operates a Whistleblowing Policy which is made available to staff through the Commission's intranet and Commission Members as part of the induction packs issued to them following appointment. There were no instances of whistleblowing during the reporting period (2014-15 – no whistleblowing incidents).

## **Complaints Procedure**

The Commission has a Complaints Procedure whereby complaints may be made (by letter, e-mail or telephone) by contacting the Commission. Information on how complaints are handled can be found within the Commission's Complaints Procedure document, which can be viewed on the Commission's web site ([www.ldbc.gov.wales](http://www.ldbc.gov.wales)) or can be obtained from the Commission's offices at the following address:

The Chief Executive  
LDBCW  
Ground Floor  
Hastings House  
Fitzalan Court  
Cardiff CF24 0BL

The work of the Commission comes within the remit of the Public Services Ombudsman for Wales. All members of staff are required to attend training on complaints handling. No complaints were received during 2015-16 (for comparison purposes, no complaints were received during 2014-15).

## **Welsh Language Scheme**

One of the Commissioners is nominated as the Welsh Language Champion for the Commission. They have an open remit to work with the Commission staff to raise and improve our use of the Welsh Language. The Commission has a Welsh Language Scheme (last revised in January 2014) which sets out the Commission's commitment to the principle that in the conduct of public business in Wales, the Commission will treat the Welsh and English languages on a basis of equality. The Commission's Welsh Language Scheme contains detailed measures in support of the principle and a copy of the full report will be supplied on request or may be accessed on the Commission's web site.

## **Statement of the Commission's and the Accounting Officer's Responsibilities**

Under the Local Government (Democracy)(Wales) Act 2013, Welsh Ministers have directed the Commission to prepare for each financial year a statement of accounts in the form and on the basis determined by the Welsh Ministers. The accounts are prepared on an accruals basis and must give a true and fair view of the state of affairs of the Commission and of its net resource outturn, application of resources, changes in taxpayers' equity and cash flows for the financial year.

In preparing the accounts, the Accounting Officer is required to comply with the requirements of the Government Financial Reporting Manual and in particular to:

- i) Observe the accounts direction issued by the Welsh Ministers including the relevant accounting and disclosure requirements, and apply suitable accounting policies on a consistent basis;
- ii) Make judgements and estimates on a reasonable basis;
- iii) State whether applicable accounting standards as set out in the Government Financial Reporting Manual have been followed, and disclose and explain any material departures in the financial statements; and
- iv) Prepare the financial statements on a going concern basis.

The Welsh Government has appointed the Chief Executive as Accounting Officer of the Commission. The responsibilities of an Accounting Officer, including responsibility for the propriety and regularity of the public finances for which the Accounting Officer is answerable, for keeping of proper records and for safeguarding the Commission's assets, are as set out in the Accounting Officers' Memorandum and Managing Welsh Public Money published by the Welsh Government.

As the Commission's Accounting Officer, I confirm that:

1. As far as I am aware, there is no relevant audit information of which the Commission's auditors are unaware and I have taken all steps to make myself aware of any relevant audit information and to establish that the Commission's auditors are aware of that information; and
2. The annual report and accounts as a whole is fair, balanced and understandable and I take personal responsibility for the annual report and accounts and the judgement required for determining that it is fair, balanced and understandable.

# ANNUAL GOVERNANCE STATEMENT

2015/16

## 1. Introduction

The Local Democracy and Boundary Commission for Wales (“the Commission”) is a statutory body that is sponsored by the Welsh Government and, as such the Commission is required to operate a robust system of corporate governance. The Commission is responsible for ensuring that its business is conducted in accordance with the law and proper standards, that public money is safeguarded and properly accounted for and used economically, efficiently, and effectively. The relationship between the Commission and Welsh Government is defined in a Framework Document.

This Governance Statement is to provide evidence of how the Accounting Officer has managed and controlled the resources used in his or her organisation through the course of the year in line with the principles set out in H M Treasury’s Corporate Governance Code<sup>1</sup>.

## 2. The purpose of the Governance Framework

The governance framework comprises the committees, systems and processes, cultures and values, by which the Commission operates and its activities through which it accounts to, engages with and leads the community. It enables the Commission to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Commission’s policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The Commission’s overall conclusion for 2015-16 is that the level of governance throughout the year has been sound. There were some minor issues regarding induction of new Audit and Risk Assurance Committee Members identified from the Audit and Risk Assurance Committee’s annual self-assessment exercise, but the Committee considers that in the majority of instances compliance with good practice has been demonstrated. These outstanding issues are considered in detail in section 16 at the end of this Governance Statement.

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<sup>1</sup> [http://www.hm-treasury.gov.uk/psr\\_governance\\_corporate.htm](http://www.hm-treasury.gov.uk/psr_governance_corporate.htm)

### **3. Governance Framework**

#### **3.1 Welsh Government Framework Document, Operational Plan and Remit Letter**

The respective roles of the Welsh Government as Sponsor Department and the Commission are set out in a Framework Document. The Framework Document sets out the broad framework within which the Commission operates and details the terms and conditions under which the Welsh Ministers provide Grant-in-Aid to the Commission. This includes the requirement for the Commission to produce an annual Operational Plan.

The Commission's annual Operational Plan is agreed between the Commission and the Welsh Government and sets out the main work of the Commission for the coming financial year and how this work will be financed. The Operational Plan is produced following the receipt of a Remit Letter from the Welsh Government Minister which sets out its policy aims, the notification of the allocated grant-in-aid to the Commission with related budgetary control and guidance on specific requirements in relation to business planning for the coming year.

#### **3.2 Accounting Officer**

The Welsh Government designates the Commission's Accounting Officer (normally the Chief Executive). The Accounting Officer's responsibilities are set out in the Welsh Government's publication Managing Welsh Public Money.

The Commission's Chief Executive, Steve Halsall, was designated as Accounting Officer by Welsh Government.

#### **3.3 The Corporate Management Team**

The Corporate Management Team meets monthly and normally comprises the Chief Executive, Deputy Chief Executive, Finance Manager and Business Support Manager.

#### **3.4 Committee Structure**

The legislation requires that the Commission board shall consist of a Chair, a Deputy Chair and not more than three other members. During 2015-16 the Welsh Government appointed two new members to the Commission, thereby meeting the requirements of the legislation. In general the Commission meets once per month but may meet more or less frequently depending on the flow of work.

In order to support the Commission in respect of issues of risk, financial propriety, internal control and governance, and associated assurance an Audit and Risk Assurance Committee has been appointed. The Audit and Risk Assurance Committee comprises two members of the Commission (not the Chair) and an appointed independent member. Following the appointment of two new Commission members in August 2015 the number of Committee members was increased by an additional member. The Audit and Risk Assurance Committee is scheduled to meet at least three times a year. The Chair of the Audit and Risk Assurance Committee may convene additional meetings as they deem necessary.



The Corporate Management Team attend both Commission and Audit and Risk Assurance Committee meetings. Other officers are called on for their professional expertise as required. Representatives of Internal and External Audit and Welsh Government attend the Audit and Risk Assurance Committee.

The Commission's Assurance Framework Map is at Annex A.

### 3.5 Attendance Records

Commission Meetings 2015 – 16		
	Meetings held	Meetings attended
O Watkin (Chair)	12	12
C Stradling (Deputy Chair)	12	12
D Powell (Member)	12	12
T Joloza (Member) <sup>1</sup>	12	7
J May (Member) <sup>1 2</sup>	12	6

Audit and Risk Assurance Committee Meetings 2015 – 16		
	Meetings held	Meetings attended
C Stradling (Chair)	3	3
D Powell (Member)	3	3
T Joloza (Member) <sup>3</sup>	3	2
J James (Independent Member)	3	3

<sup>1</sup> T Joloza and J May were not appointed as Commission members until 1 September 2015.

<sup>2</sup> J May was unable to attend the Commission meeting held on 15 December 2015.

<sup>3</sup> T Joloza was not appointed as an ARAC member until 15 October 2015.

### 3.6 Coverage of Work

The role of the Commissioners is to:

- provide effective leadership; defining and developing strategic direction and setting challenging objectives;
- promote high standards of public finance, upholding the principles of regularity, propriety and value for money;
- ensure that the Commission's activities are conducted efficiently and effectively;
- monitor performance to ensure that the Commission fully meets its aims, objectives and performance targets;
- represent the views of the Commission to the public and its stakeholders;
- oversee the progress on reviews to which they are appointed as 'lead commissioner'; and
- ensure that the reputation of the Commission is enhanced and maintained through the actions and decisions of the Commission and the way these are communicated to stakeholders.

The Audit and Risk Assurance Committee advises the Accounting Officer and Commission on:

- the strategic processes for risk, control and governance and the Governance Statement;
- the accounting policies, the accounts and the annual report of the Commission, including the process for review of the accounts prior to submission for audit, levels of error identified, and management's letter of representation to the external auditors;
- the planned activity and results of both internal and external audit;
- adequacy of management response to issues identified by audit activity, including external audit's management letter;
- assurances relating to the corporate governance requirements for the organisation;
- the soundness of budget monitoring arrangements;
- proposals for tendering for Internal Audit services or for purchase of non-audit services from contractors who provide audit services; and
- proposals for contentious accounting issues such as tendering procedures.

#### **4. Highlights of Commission Business**

During 2015-16 the Commission:

- Continued planning for the future programme of review work and reviewed their future budget requirements in light of the Welsh Government's proposed reform of local government;
- Submitted their Operational Plan for 2015-16 to Welsh Government;
- Published Draft Proposals for a community review of Neath Port Talbot;
- Published Final Proposals for a community review of Neath Port Talbot;
- Published Final Proposals for a community review of Rhondda Cynon Taf;
- Published Final Proposals for a community review of Flintshire;
- Published Final Proposals for a community review of Cardiff;
- Met the Welsh Government Minister for Public Services;
- Assisted the Welsh Government in the appointment of two additional Commission Members;
- Reappointed their Independent Audit and Risk Assurance Committee Member for a further 1 year;
- Responded to Welsh Government's consultation on its Local Government (Wales) Bill 2015 Draft Directions to the LDBCW;
- Responded to Welsh Government's Well-being of Future Generations (Wales) Act Guidance consultation;
- Responded to Welsh Government's call for evidence on increasing the representation of women and other under-represented groups on public sector boards;
- Responded to the draft Public Services Ombudsman (Wales) Bill consultation;
- Participated in the Welsh Language Standards Investigation Questionnaire;
- Responded to the Wales Audit Office consultation on Fee Rates and Fee Scales 2016-17;
- Responded to Denbighshire County Council's consultation on their review of the Community of Prestatyn;
- Agreed an amended version of their Framework Document with Welsh Government;
- Finalised an amended Memorandum of Understanding between the Welsh Government, LDBCW, BCW and Cabinet Office;

- Drafted and adopted an Annual Pay Policy Statement;
- Drafted and adopted a new policy – Records Management Programme and Guide;
- Drafted and adopted a new policy – File Retention Guidance;
- Reviewed their procedures for inducting new Commission Members;
- Reviewed their Quality Assurance processes;
- Reviewed the following policies, adopting revised versions as necessary:
  - Code of Conduct for Commission Members;
  - Code of Practice on Access to Information;
  - Procurement;
  - Members' Fees and Expenses;
  - Gifts and Hospitality; and
  - Risk Management.
- Completed the annual Welsh Language Annual Monitoring Report;
- Reviewed their Terms of Reference and adopted revised versions as necessary;
- Agreed to adopt revised Terms of Reference for the Audit and Risk Assurance Committee as necessary;
- Met with the following stakeholders during 2015-16:
  - Welsh Government;
  - Welsh Local Government Association;
  - One Voice Wales;
  - Association of Electoral Administrators;
  - Office for National Statistics;
  - Independent Remuneration Panel;
  - Pembrokeshire County Council; and
  - Public Services Staff Commission.
- Participated in quarterly Welsh Government Electoral Planning meetings;
- Participated in biannual Heads of Government Offices meetings;
- Participated in a Public Services Summit;
- Participated in the annual inter-commission meeting of UK boundary commissions;
- Drafted and adopted an Annual Pay Policy Statement;
- Conducted a Staff Survey and considered the results;
- Conducted an exercise to verify their fixed assets;
- Tested their Business Continuity Plan;
- Underwent an Investors In People review and retained IIP Standard; and
- Retained Green Dragon Level 2 accreditation.

## **5. Board Effectiveness**

### **5.1 Induction, Development, Training and Performance Appraisal**

New Commissioners and Audit and Risk Assurance Committee members are provided with an induction pack which includes information about the review work as well as all the corporate governance policies and procedures. The induction pack is provided in electronic format and individual documents are printed on request. As part of the Commissioners and Audit and Risk Assurance Committee members induction training is provided in respect of the process of carrying out an electoral review. An induction checklist specifically for independent Audit and Risk Assurance Committee members who are not Commission members is also provided.

Commissioners are encouraged to build links with members of other bodies that have interests in common with the Commission. There is a well-established arrangement of annual meetings between the various UK Boundary Commissions and there are also periodic meetings between the Commission Members and the Welsh Local Government Association, One Voice Wales and other stakeholder bodies. The Commission will also consider providing training opportunities for specific areas of expertise that have been identified to be of benefit to the Commission.

The Commission Chair's performance is appraised annually by the Deputy Director of the Commission's Welsh Government Sponsor Division. Commission Members' performance is appraised annually by the Commission Chair. The Independent Audit and Risk Assurance Committee Member's performance is appraised annually by the Chair of the Audit and Risk Assurance Committee.

## **5.2 Board Information**

- Terms of Reference for Commission meetings have been adopted;
- A standard format for reports has been adopted. This ensures consistency and requires consideration of issues such as risks and legal implications;
- Authors of reports are encouraged to draw on available and reliable sources of information such as Welsh Government, local authorities, other Boundary Commissions, government departments etc.;
- A standard format for meeting agendas and minutes has been adopted. Standard agenda items to include, declarations of interest, issues arising, risk management, budget report and a calendar of events. The minutes of the Commission meetings are published and available on the Commission's website.

## **5.3 Performance Evaluation**

A Post Review Questionnaire has been developed and was used following the review of electoral arrangements for the County of Pembrokeshire.

## **5.4 Audit and Risk Assurance Committee**

The Commission's Audit and Risk Assurance Committee produce an Annual Report which provided positive feedback to the Accounting Officer on the completeness and reliability of the assurances obtained by the Commission on its risk management and internal controls. The main points of the Committee's 2015-16 Annual Report were that the Committee:

- Reviewed and updated their Terms of Reference;
- Reviewed and updated their Annual Work Plan;
- Continued the practice of having its Members complete an annual self-assessment questionnaire;
- Continued the practice of holding an annual confidential meeting between Members and External and Internal Audit;
- Confirmed the effectiveness of Internal Audit during the year by conducting the annual internal audit assessment exercise;
- Received progress reports on implementation of the audit recommendations at every meeting;

- Received a report on the Commission's Business Continuity Plan test for 2015-16;
- Received a report on the Commission's schedule of losses for 2014-15;
- Received a report on the Commission's verification of fixed assets exercise for 2015-16;
- Received a report on the outcome of the Commission's Investors In People review;
- Received a report on the Commission's review of its Quality Assurance procedures;
- Received a report on changes to the Commission's Terms of Reference;
- Confirmed that the Commission had maintained satisfactory systems for budget monitoring, risk management review, whistleblowing and fraud, IT data security and gifts and hospitality;
- Received a report on changes to the Commission's banking arrangements;
- Adopted a document detailing the LDBCW's sources of assurance for key areas using the 'three lines of defence' model;
- Was satisfied that the Commission's Accounting Officer could be substantially assured that the Commission's control, risk and governance arrangements in 2015-16 provided a sound and reasonable basis for his completion of the Governance Statement.

The minutes of the Commission's Audit and Risk Assurance Committee are published on the Commission's website.

## **5.5 Workforce Sub-Committee**

The Commission's Workforce Sub-committee is a sub-committee of the Commission Board. The role of the Workforce Sub-committee is to consider workforce matters of a confidential or sensitive nature on behalf of the Commission Board and to report on such matters to the Board and, where appropriate, make recommendations.

## **5.6 Internal Audit**

The review of the effectiveness of the system of internal control and governance arrangements is informed by the work of the Internal Auditors and their reporting to the Commission. This work is undertaken by appointed auditors who structure their work based on an annual audit programme. The terms of reference for internal audit require that work is conducted in accordance the Public Sector Internal Audit Standards.

As part of the Commission's corporate business cycle the Commission's Internal Auditors, Deloitte, draws up an internal audit programme which is approved by the Audit and Risk Assurance Committee. The audit process uses the standard CIPFA auditing guidelines and other best practices with the aim of identifying potential weaknesses in controls. Each of these potential weaknesses is then assessed jointly with the auditors to consider the likely risk and scale of impact, and the alternative controls and potential improvements within the resources of the Commission.

The Internal Audit Opinion on Internal Control 2015-16 has been produced by Deloitte with the objective of supporting the Annual Governance Statement by giving an opinion on the level of internal control based on the internal work outlined below.

## Mid-Year Audit Report 2015-16

Audit Area	Date Released	Weakness Identified			Assurance Level
		High priority	Medium priority	Low priority	
Corporate governance	November 2015	-	-	-	Substantial
Risk Management	November 2015	-	-	-	Substantial
Strategic Planning	November 2015	-	1	1	Moderate

## End-Year Audit Report 2015-16

Audit Area	Date Released	Weakness Identified			Assurance Level
		High priority	Medium priority	Low priority	
Budgetary Control	February 2016	-	-	2	Substantial

### 5.7 External Audit

The Auditor General for Wales is the Commission's statutory auditor under Paragraph 19 of Part 2 of the Local Government (Democracy) (Wales) Act 2013. On behalf of the Auditor General for Wales, Grant Thornton audited the Commission's 2014-15 financial accounts. The audit results for that year were reported to the Commission in the annual audit letter and this was reviewed at the November 2015 meeting of the Audit and Risk Assurance Committee. An unqualified opinion was given on the 2014-15 Accounts and no audit recommendations were raised. From 1 April 2015, the Wales Audit Office, on behalf of the Auditor General, is responsible for the audit of the Commission's accounts.

### 6. Code of Corporate Governance

The Commission's arrangements comply with the principles of the Corporate Governance Code in all material respects.

### 7. Quality of Data Used by the Board

Following the standardisation of the format of reports and a system of checking the information contained in the reports, the Commission now finds the quality of data acceptable.

### 8. Risk Management

The Commission is committed to the regular identification and assessment of risk and has a Risk Management programme which is aimed at identifying, managing

and monitoring all risks, Corporate, Operational and those risks specific to undertaking review work and to the administration of the pension scheme. The Commission aims to ensure that, in discharging its responsibilities to the Welsh Government, the likelihood of failing to deliver its Operational Plan and Strategic Objectives is minimised by means of anticipating and controlling known risks. The Chief Executive and senior management will establish and deliver the Risk Management Programme securing the recognition, assessment, regular review and amelioration of all risks. The Corporate Risks are presented to members in the form of a Corporate Risk Register, supported by a Risk Radar. The Audit and Risk Assurance Committee considers all Risk Registers together with the Risk Management policy at every meeting.

During 2015/16 the main risks identified and managed by the LDBCW were:

<b>Risk Identified</b>	<b>Mitigating Action</b>
Commission is unable to plan its electoral review work programme for the next 2 years due to the hiatus in Welsh Government's decisions on local government reform pending the result of the 2016 NAW election.	Swift response to any change and flexibility in future work programme. Use 2016-17 Remit Letter(s) from WG to inform forward planning. Updating review programme plans and budget based on latest information shared with WG. Liaison with Welsh Government to share emerging policy and practice. Early response to WG's consultation on the draft Direction. Continued liaison with WG officials to seek Commission's desired amendments.
Commission is unable to plan its community review work programme for the medium / long term due to the hiatus in Welsh Government's decisions on local government reform pending the result of the 2016 NAW election.	Updating review programme plans and budget based on latest information shared with WG. Provide evidence to WG on draft Bill published. Liaison with Welsh Government to share emerging policy and practice. Early response to WG's consultation on the draft Direction. Continued liaison with WG officials to seek Commission's desired amendments.
No contingency for loss of key staff covering review work and governance requirements.	Change from seconded to directly employed staff. Desk Instructions for all key processes to be maintained and kept up to date. Succession Plan to be drafted. Wider base for training opportunities offered to all staff to encourage progression. The culture of the Commission should be embedded in staff through Corporate Strategy, Team and management meetings and discussions and Policies, practices, procedures and desk instructions. Roles of key staff to be shadowed by other staff. Skills audit to be undertaken. Finance continuity covered in BCP. Walk-through on main finance procedures to be provided for staff. Consider the need for secondment or short-term appointment of additional staff.
Accommodation lease not renewed on terms favourable to the Commission.	Obtain advice from WG Estates / Legal regarding what the Commission's rights are in respect of renewing the lease for Hasting House. Obtain further independent legal advice to confirm WG advice. Liaise with landlord as necessary.

The risks of delays to planning the Commission's short and long term future review work programmes due to the hiatus in Welsh Government's decisions on local government reform pending the result of the 2016 NAW election are largely mitigated by close liaison with Welsh Government officials. The Commission shares estimated budget profiles and emerging policy and practice with Welsh Government and participates in Welsh Government consultations in order to achieve desired amendments to legislation.

The risk in respect of loss of staff was mitigated by changing from seconded to directly employed staff, establishing and maintaining a consistent staff structure and ensuring all policies and desk instructions are kept up to date.

The risk in respect of Accommodation lease renewal follows a period of significant changes to landlord arrangements including transfer of the lease to new landlords. The risks surrounding less favourable lease terms and possible requirement for relocation at a time when stability is required to carry out review work is mitigated by close liaison with Welsh Government Estates (the lessee on behalf of the Commission) and by obtaining legal advice regarding the Commission's rights.

## **9. Meetings with Sponsor Department**

The Commission Chair and Chief Executive hold regular meetings with the Commission's Welsh Government Sponsor Division and there is frequent contact between members of the Secretariat and members of the Sponsor Division on operational issues. In addition, the Commission's Secretariat hold quarterly liaison meetings with representatives of the Commission's Welsh Government Sponsor Division to discuss progress on review work, corporate governance issues and any other issues arising regarding the operation of the Commission.

## **10. Declarations of Interest/Gifts and Hospitality**

A Register of Members' interests is maintained and made available on the Commission's web site. An annual reminder is sent regarding the need to update this information. Arrangements are also in place for both members and officers to declare interests in respect of decision making at the start of each Commission and Audit and Risk Assurance Committee meeting.

A register of Gifts and Hospitality is maintained for members and staff. The Commission's Gifts and Hospitality Policy requires members and staff to declare offers of gifts of a value of £5 or above and hospitality of a value of £20 or above, whether accepted or declined and whether directly related to Commission business or not. The Gifts and Hospitality Register and declarations are considered at every Audit and Risk Assurance Committee meeting.

## **11. Tax Assurance for Off-Payroll Employees**

All of the Commission's directly employed staff and board members are paid through the Commission's payroll system and subject to the appropriate tax and National Insurance contributions. All staff on inward secondment to the Commission from other government departments remain on the payroll system of their parent departments. No off-payroll payments were made to any staff or board members during 2015-16 or during the previous year.

## **12. Complaints Scheme**

The Commission's Complaints Policy was fully revised in January 2014 following a provision of the Local Government (Democracy) (Wales) Act 2013 which added the



Commission to the listed authorities in Schedule 3 to the Public Services Ombudsman (Wales) Act 2005 and brought the Commission under the jurisdiction of the Public Services Ombudsman Wales. The Commission did not receive any complaints during 2015-16.

### **13. Performance Management**

A performance management system is in place to ensure that members of staff understand what they are doing and why, and how their work links with what the Commission is trying to achieve. It is mandatory for all staff to have a completed Performance Management Review (PMR) and all managers are required to set objectives for their staff and carry out mid-year and year-end reviews of their performance. This includes a full career and job related Personal Development Plan to aid the development of staff.

The performance of Commission members is assessed by the Commission Chair annually and the performance of the Commission in undertaking its duties is monitored at Commission meetings.

### **14. Whistleblowing and Fraud**

The Commission operates Whistleblowing and Fraud Policies which are made available to staff through the Commission's intranet and Commission Members as part of the induction packs issued to them following appointment. The Commission's Whistleblowing arrangements, together with a report of any instances of whistleblowing and fraud, are considered at every Audit and Risk Assurance Committee meeting. There were no instances of whistleblowing or suspected fraud during 2015-16.

### **15. Data Handling and Data Security**

Although personal data handled by the Commission is largely limited to that relating to the Commission's employees, information security obligations are treated seriously. 'Protecting Information' training has been undertaken by all staff and all personal data files are kept in locked cabinets. The Commission utilises the Welsh Government's IT system and Commission members of staff are required to comply fully with Welsh Government IT data security rules and procedures. There were no data security incidents during 2015-16.

### **16. Audit and Risk Assurance Committee Issues to be Addressed**

Following the Commission's Audit Committee's self-assessment of effectiveness several issues have been identified which require future action during 2016-17:

- Training requirements for the new Audit and Risk Assurance Committee Member will be considered;

- Some questions in the self-assessment questionnaire will be reworded to differentiate between Audit and Risk Assurance Committee Members who are also Commission Members and those who are appointed independently.

SIGNED \_\_\_\_\_ DATE 26 July 2016  
Owen Watkin  
Chair

SIGNED \_\_\_\_\_ DATE 26 July 2016  
Steve Halsall  
Chief Executive and Accounting Officer

## Remuneration and Staff Report

### Service Contracts

The Constitutional Reform and Governance Act 2010 requires Civil Service appointments to be made on merit on the basis of fair and open competition. The Recruitment Principles published by the Civil Service Commission specify the circumstances when appointments may be made otherwise.

Unless otherwise stated below, the officials covered by this report hold appointments which are open-ended. Early termination, other than for misconduct, would result in the individual receiving compensation as set out in the Civil Service Compensation Scheme.

Further information about the work of the Civil Service Commission can be found at [www.civilservicecommission.org.uk](http://www.civilservicecommission.org.uk)

### Remuneration Policy

Powers to make remuneration to Commission Members are set out in Schedule 8 paragraph 2 of the Local Government Act 1972. This function was transferred to the National Assembly for Wales under SI 1999 Transfer of Functions Order No 672. Increases to the remuneration of Chairs and Members of WGSBs are authorised by the First Minister.

The Commission also has responsibility for paying the remuneration for Boundary Commission for Wales (BCW) members at daily rates set by the Cabinet Office and approved by HM Treasury. The cost of this remuneration is met from the funding provided by Cabinet Office described on page 4 and disclosed in the staff costs table on page 27 and Notes 2 to these accounts.

Annual increases in salary are applied in accordance with those agreed for staff of the Welsh Government and no performance bonuses are applicable.

The information contained within this report is subject to audit.

### Remuneration (including salary) and pension entitlements

The following sections provide details of the remuneration and pension interests of the most senior management and board members of the Commission.

#### Commission Members' Remuneration

	2015-16	2014-15
Name	Fees £'000	Fees £'000
Mr O Watkin (Chair – LDBCW)	6	6
Mr C Stradling (Deputy Chair – LDBCW)	4	4
Mr D Powell (Member – LDBCW)	4	3
Mrs J May (Member – LDBCW)	2	-
Mr M T Joloza (Member – LDBCW)	3	-
Mrs J James (Independent Audit Committee Member)	1	-
Mr P Loveluck (Member – BCW)	6	2
Prof. R McNabb (Member – BCW)	4	1

The Commission members' remuneration related entirely to fees for services rendered during the year. Pension contributions are not payable. The emolument of the Chair of the Commission was £6,051 (2014-15: £5,513). The emolument of one BCW Member was £6,066. The emolument of the Deputy Chair, Member, Independent Audit and Risk Assurance Committee Member and remaining BCW Member was less than £5,000 each.

### Senior Managers' Salary and Pension Entitlements

Single total figure of remuneration						
Official	Salary (£'000)		Pension Benefits (£'000) <sup>1</sup>		Total (£'000)	
	2015-16	2014-15	2015-16	2014-15	2015-16	2014-15
Mr S R Halsall (Chief Executive)	50-55	50-55	55	54	105-110	100-105
Mr M Redmond (Deputy Chief Executive)	35-40	20-25 (35-40) <sup>2</sup>	24	16	60-65	40-45

<sup>1</sup> The value of pension benefits accrued during the year is calculated as (the real increase in pension multiplied by 20) plus (the real increase in any lump sum) less (the contributions made by individual). The real increases exclude increases due to inflation or any increase or decrease due to a transfer of pension rights.

<sup>2</sup> Full Year Equivalent

### Number of Senior Managers

The Commission employed 2 senior managers during 2015-16 (2014-15: 2 senior managers), a Chief Executive and Deputy Chief Executive. The Commission's Chief Executive is deemed to be the equivalent of the Welsh Government's Executive Band 2 and the Commission's Deputy Chief Executive is deemed to be the equivalent of the Welsh Government's Management Band 1.

### Salary

'Salary' includes gross salary and overtime, no amounts for allowances were paid. During 2015-16 there were no payments made in respect of performance pay or bonuses. This report is based on accrued payments made by the Commission and thus recorded in these accounts.

### Benefits-in-Kind

None of the Commission's Members or staff received any benefits-in-kind during 2015-16 (or during 2014-15).

### Bonuses

None of the Commission's Members or staff received any bonuses during 2015-16 (or during 2014-15).

### Pay Multiples

Reporting bodies are required to disclose the relationship between the remuneration of the highest paid director in their organisation and the median remuneration of the organisation's workforce.

The banded remuneration of the highest paid director in the Commission in the financial year 2015-16 was £50-55,000 (2014-15: £50-55,000). This was 2.2 times (2014-15: 2.0 times) the median remuneration of the workforce, which was £24,356 (2014-15: £25,750).

In 2015-16, 0 (2014-15, 0) employees received remuneration in excess of the highest paid director. Remuneration ranged from £21,500 to £54,150 (2014-15: £20,093 to £50,750).

Total remuneration includes salary, non-consolidated performance related pay, benefits in kind as well as severance payments. It does not include employer pension contributions and the cash equivalent transfer value of pensions.

## Pension Benefits

Name	Accrued pension at pension age as at 31/03/16 and related lump sum	Real increase in pension and related lump sum at pension age	CETV at 31/3/16 <sup>3</sup>	CETV at 31/3/15	Real increase in CETV	Employer contributions to partnership pension accounts
	£'000	£'000	£'000	£'000	£'000	
Mr S R Halsall Chief Executive	30 – 35 plus lump sum of 45 – 50	2.5 – 5.0 plus lump sum of 2.5 – 5.0	661	591	54	-
Mr M Redmond Deputy Chief Executive	0 – 5 plus lump sum of 0 – 5	0 – 2.5 plus lump sum of 0 – 2.5	54	39	8	-

<sup>3</sup> The factors used to calculate the CETV were reviewed by the scheme actuary in 2015, so the table of factors used to calculate the CETV in 2015 are not the same as those used to calculate the CETV in 2016.

## Civil Service Pensions

Pension benefits are provided through the Civil Service pension arrangements. From 1 April 2015 a new pension scheme for civil servants was introduced – the Civil Servants and Others Pension Scheme or **alpha**, which provides benefits on a career average basis with a normal pension age equal to the member's State Pension Age (or 65 if higher). From that date all newly appointed civil servants and the majority of those already in service joined **alpha**. Prior to that date, civil servants participated in the Principal Civil Service Pension Scheme (PCSPS). The PCSPS has four sections: 3 providing benefits on a final salary basis (**classic**, **premium** or **classic plus**) with a normal pension age of 60; and one providing benefits on a whole career basis (**nuvos**) with a normal pension age of 65.

These statutory arrangements are unfunded with the cost of benefits met by monies voted by Parliament each year. Pensions payable under **classic**, **premium**, **classic plus**, **nuvos** and **alpha** are increased annually in line with Pensions Increase legislation. Existing members of the PCSPS who were within 10 years of their normal pension age on 1 April 2012 remained in the PCSPS after 1 April 2015. Those who were between 10 years and 13 years and 5 months from their normal pension age on 1 April 2012 will switch into **alpha** sometime between 1 June 2015 and 1 February 2022. All members who switch to **alpha** have their PCSPS benefits 'banked', with those with earlier benefits in one of the final salary sections of the PCSPS having those benefits based on their final salary when they leave **alpha**. (The pension figures quoted for officials show pension earned in PCSPS or **alpha** – as appropriate. Where the official has benefits in both the PCSPS and **alpha** the figure quoted is the combined value of their benefits in the two schemes.) Members joining from October 2002 may opt for either the appropriate defined benefit arrangement or a 'money purchase' stakeholder pension with an employer contribution (**partnership** pension account).

Employee contributions are salary-related and range between 3% and 8.05% of pensionable earnings for members of **classic** (and members of **alpha** who were members of **classic** immediately before joining **alpha**) and between 4.6% and 8.05% for members of **premium**, **classic plus**, **nuvos** and all other members of **alpha**. Benefits in **classic** accrue

at the rate of 1/80th of final pensionable earnings for each year of service. In addition, a lump sum equivalent to three years initial pension is payable on retirement. For **premium**, benefits accrue at the rate of 1/60th of final pensionable earnings for each year of service. Unlike **classic**, there is no automatic lump sum. **classic plus** is essentially a hybrid with benefits for service before 1 October 2002 calculated broadly as per **classic** and benefits for service from October 2002 worked out as in **premium**. In **nuvos** a member builds up a pension based on his pensionable earnings during their period of scheme membership. At the end of the scheme year (31 March) the member's earned pension account is credited with 2.3% of their pensionable earnings in that scheme year and the accrued pension is uprated in line with Pensions Increase legislation. Benefits in **alpha** build up in a similar way to **nuvos**, except that the accrual rate is 2.32%. In all cases members may opt to give up (commute) pension for a lump sum up to the limits set by the Finance Act 2004.

The **partnership** pension account is a stakeholder pension arrangement. The employer makes a basic contribution of between 3% and 12.5% up to 30 September 2015 and 8% and 14.75% from 1 October 2015 (depending on the age of the member) into a stakeholder pension product chosen by the employee from a panel of providers. The employee does not have to contribute, but where they do make contributions, the employer will match these up to a limit of 3% of pensionable salary (in addition to the employer's basic contribution). Employers also contribute a further 0.8% of pensionable salary up to 30 September 2015 and 0.5% of pensionable salary from 1 October 2015 to cover the cost of centrally-provided risk benefit cover (death in service and ill health retirement).

The accrued pension quoted is the pension the member is entitled to receive when they reach pension age, or immediately on ceasing to be an active member of the scheme if they are already at or over pension age. Pension age is 60 for members of **classic**, **premium** and **classic plus**, 65 for members of **nuvos**, and the higher of 65 or State Pension Age for members of **alpha**. (The pension figures quoted for officials show pension earned in PCSPS or alpha – as appropriate. Where the official has benefits in both the PCSPS and alpha the figure quoted is the combined value of their benefits in the two schemes, but note that part of that pension may be payable from different ages.)

Further details about the Civil Service pension arrangements can be found at the website [www.civilservicepensionscheme.org.uk](http://www.civilservicepensionscheme.org.uk)

## **Cash Equivalent Transfer Values**

A Cash Equivalent Transfer Value (CETV) is the actuarially assessed capitalised value of the pension scheme benefits accrued by a member at a particular point in time. The benefits valued are the member's accrued benefits and any contingent spouse's pension payable from the scheme. A CETV is a payment made by a pension scheme or arrangement to secure pension benefits in another pension scheme or arrangement when the member leaves a scheme and chooses to transfer the benefits accrued in their former scheme. The pension figures shown relate to the benefits that the individual has accrued as a consequence of their total membership of the pension scheme, not just their service in a senior capacity to which disclosure applies.

The figures include the value of any pension benefit in another scheme or arrangement which the member has transferred to the Civil Service pension arrangements. They also include any additional pension benefit accrued to the member as a result of their buying additional pension benefits at their own cost. CETVs are worked out in accordance with The Occupational Pension Schemes (Transfer Values) (Amendment) Regulations 2008 and do not take account of any actual or potential reduction to benefits resulting from Lifetime Allowance Tax which may be due when pension benefits are taken.

## Real increase in CETV

This reflects the increase in CETV that is funded by the employer. It does not include the increase in accrued pension due to inflation, contributions paid by the employee (including the value of any benefits transferred from another pension scheme or arrangement) and uses common market valuation factors for the start and end of the period.

## Compensation for loss of office

No payments were made in respect of loss of office or termination during 2015-16 (and no payments were made during 2014-15).

## Staff Numbers and Related Costs

### Staff Costs

	2016 Permanently employed staff £	2016 Inward Secondments £	2016 Commission Members £	2016 Total £	2015 Total £
Wages and salaries	267,050	15,108	30,087	312,245	268,925
Social security costs	18,266	650	601	19,517	16,841
Pension costs	56,287	3,022	-	59,309	48,294
Holiday pay accrual	1,020	-	-	1,020	(449)
<b>Total Net Costs</b>	<b>342,623</b>	<b>18,780</b>	<b>30,688</b>	<b>392,091</b>	<b>333,611</b>

### Average number of persons employed

The average number of whole-time equivalent persons employed during the year by these categories was as follows:

	2016 Permanently employed staff No.	2016 Inward Secondments No.	2016 Commission Members No.	2016 Total No.	2015 Total No.
Directly Employed	9	-	7	16	14
Other	-	1	-	1	1
<b>Total Staff</b>	<b>9</b>	<b>1</b>	<b>7</b>	<b>17</b>	<b>15</b>

The above costs include £63,500 (2014-15; £45,000) in respect of staff resources and £9,605 (2014-15; £2,624) in respect of members' remuneration expended on behalf of the Boundary Commission for Wales.

For 2015-16, employers' contributions of £56,287 were payable to the PCSPS and **alpha** (2014-15 £43,422) at one of four rates in the range 20.0% to 24.5% (2014-15: 16.7% to 24.3%) of pensionable pay, based on salary bands. The scheme actuary reviews employer contributions usually every four years following a full scheme valuation. The salary bands and contribution rates were revised for 2015-16 and will remain unchanged for 2016-17. The contribution rates reflect benefits as they are accrued, not when the costs are actually incurred, and reflect past experience of the scheme. Employees can opt to open a partnership pension account, a stakeholder pension with an employer contribution. No members of the Commission staff have opted for a partnership pension.

## Employee Policy

The Commission maintains a core of directly employed staff consisting of the Chief Executive, Deputy Chief Executive, Finance Manager, Business Support Manager, four

Review Officers and one Team Support Officer. Directly employed staff have salary bands and terms and conditions of service analogous with Welsh Government staff of corresponding grades. One member of staff was inwardly seconded staff from another government department. Members of staff seconded from other government departments remain on the salary scales and terms and conditions of their parent department whilst employed by the Commission. This policy allows the Commission to retain a core of staff with knowledge of mission critical systems and procedures whilst meeting increases in review workload efficiently.

The Commission has an extensive range of policies which reflect current legislation, and aim to secure retention and motivation. These policies are reviewed regularly. All policies are equality checked before implementation. The Commission was first accredited with Investors In People standard in 2009. This was subject to a full review during 2015-16 which concluded that the Commission retain IIP accreditation.

### **Staff Composition**

During 2015-16 the Commission employed 17 staff members (including commission members), 5 female and 12 male (2014-15, 15 members of staff, 4 female, 11 male). The Commission's management team is comprised of 3 male staff members and 1 female staff member.

### **Sickness Absence**

During 2015-16 eight of the Commission's permanent staff were absent on sick leave for a total of 145 days (2014-15 – eight of the Commission's permanent staff were absent on sick leave for a total of 156 days).

**STEVE HALSALL**

Accounting Officer

27 July 2016



## **The Certificate and Report of the Auditor General for Wales to the National Assembly for Wales**

I certify that I have audited the financial statements of the Local Democracy and Boundary Commission for Wales (the 'Commission') for the year ended 31 March 2016 under Paragraph 19 of Part 2 of the Local Government (Democracy) (Wales) Act 2013. These comprise the Statement of Comprehensive Net Expenditure, Statement of Financial Position, Statement of Cash Flows, the Statement of Changes in Taxpayers Equity and related notes. These financial statements have been prepared under the accounting policies set out within them. I have also audited the information in the Remuneration Report that is described in that report as having been audited.

### **Respective responsibilities of the Accounting Officer and auditor**

As explained more fully in the Statement of the Commission's and Accounting Officer's Responsibilities, the Accounting Officer is responsible for preparing the financial statements, in accordance with Section 19 of the Local Government (Democracy) (Wales) Act 2013 and Welsh Ministers' directions made there under and for ensuring the regularity of financial transactions.

My responsibility is to audit, certify and report on the financial statements in accordance with applicable law and with International Standards on Auditing (UK and Ireland). These standards require me to comply with the Financial Reporting Council's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Commission's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Commission; and the overall presentation of the financial statements.

In addition, I obtain evidence sufficient to give reasonable assurance that the expenditure and income have been applied to the purposes intended by the National Assembly for Wales and the financial transactions conform to the authorities which govern them.

In addition I read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by me in the course of performing the audit. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my certificate and report.

### **Opinion on Financial Statements**

In my opinion the financial statements:

- give a true and fair view of the state of the Local Democracy and Boundary Commission for Wales's affairs as at 31 March 2016 and of its comprehensive net expenditure for the year then ended; and

- have been properly prepared in accordance with Welsh Ministers' directions issued under section 19 of the Local Government (Democracy) (Wales) Act 2013.

### **Opinion on Regularity**

In my opinion, in all material respects, the expenditure and income in the financial statements have been applied to the purposes intended by the National Assembly for Wales and the financial transactions recorded in the financial statements conform to the authorities which govern them.

### **Opinion on other matters**

In my opinion:

- the part of the Remuneration Report to be audited has been properly prepared in accordance with Welsh Ministers' directions made under the Local Government (Democracy) (Wales) Act 2013; and
- the information in the Annual Report is consistent with the financial statements.

### **Matters on which I report by exception**

I have nothing to report in respect of the following matters which I report to you if, in my opinion:

- the Governance Statement does not reflect compliance with Welsh Ministers' guidance;
- proper accounting records have not been kept;
- the financial statements and the part of the Remuneration Report to be audited are not in agreement with the accounting records and returns;
- information specified by Welsh Ministers regarding the remuneration and other transactions is not disclosed; or
- I have not received all of the information and explanations I require for my audit.

### **Report**

I have no observations to make on these financial statements.

Huw Vaughan Thomas  
Auditor General for Wales  
28 July 2016

24 Cathedral Road  
Cardiff  
CF11 9LJ

# LOCAL DEMOCRACY AND BOUNDARY COMMISSION FOR WALES

## STATEMENT OF COMPREHENSIVE NET EXPENDITURE

for the year ended 31 March 2016

	Notes	2016 £	2015 £
Income	3	<u>(120,051)</u>	<u>(90,424)</u>
<b>Total Operating Income</b>		<b><u>(120,051)</u></b>	<b><u>(90,424)</u></b>
<b>COSTS</b>			
Staff costs		<b>392,091</b>	333,611
Other operating expenditure	2	<u>192,270</u>	<u>199,410</u>
<b>Total Operating Expenditure</b>		<b><u>584,361</u></b>	<b><u>533,021</u></b>
<b>Net Operating Expenditure</b>		<b><u>464,310</u></b>	<b><u>442,597</u></b>
<b>Comprehensive Net Expenditure for the Year</b>		<b><u>464,310</u></b>	<b><u>422,597</u></b>

All activities are classed as continuing

The notes on pages 35 to 41 form part of these accounts.

There were no recognised gains or losses for the year ended 31 March 2016 (or the year ended 31 March 2015).

# LOCAL DEMOCRACY AND BOUNDARY COMMISSION FOR WALES

## STATEMENT OF FINANCIAL POSITION as at 31 March 2016

	Notes	31 March 2016 £	31 March 2015 £
<b>NON-CURRENT ASSETS</b>			
Property, Plant and Equipment	4	<u>34,272</u>	<u>47,722</u>
<b>Total non-current assets</b>		<u><b>34,272</b></u>	<u><b>47,722</b></u>
<b>CURRENT ASSETS</b>			
Trade and other receivables	6	<u>4,614</u>	<u>2,576</u>
Cash and cash equivalents	7	<u>17,418</u>	<u>36,422</u>
<b>Total current assets</b>		<u><b>22,032</b></u>	<u><b>38,998</b></u>
<b>Total assets</b>		<u><b>56,304</b></u>	<u><b>86,720</b></u>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	8	<u>(26,916)</u>	<u>(44,356)</u>
<b>Total current liabilities</b>		<u><b>(26,916)</b></u>	<u><b>(44,356)</b></u>
<b>Total assets less current liabilities</b>		<u><b>29,388</b></u>	<u><b>42,364</b></u>
<b>FINANCED BY:</b>			
General reserves	10	<u>29,388</u>	<u>42,364</u>
		<u><b>29,388</b></u>	<u><b>42,364</b></u>

The notes on pages 35 to 41 form part of these accounts.

The Accounting Officer authorised these financial statements for issue on 27 July 2016

**STEVE HALSALL**  
Accounting Officer  
27 July 2016

# LOCAL DEMOCRACY AND BOUNDARY COMMISSION FOR WALES

## STATEMENT OF CASH FLOWS for the year ended 31 March 2016

	Notes	2016	2015
		£	£
<b>Cash flows from operating activities</b>			
Net operating costs		(464,310)	(442,597)
Adjustments for:			
Decrease / (Increase) in trade and other receivables		(2,036)	466
Depreciation	4	14,654	14,542
Increase / (Decrease) in trade payables		(17,440)	(12,005)
<b>Net cash outflow from operating activities</b>		<b>(469,132)</b>	<b>(439,594)</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	4	(1,206)	(27,356)
<b>Net cash outflow from investing activities</b>		<b>(1,206)</b>	<b>(27,356)</b>
<b>Cash flows from financing activities</b>			
Grants from parent departments	10	451,334	434,176
<b>Net financing</b>			
Net (decrease) in cash and cash equivalents at the start of the period	7	(19,004)	(32,774)
Cash and cash equivalents at the beginning of the period	7	36,422	69,196
Cash and cash equivalents at the end of the period		17,418	36,422

The notes on pages 35 to 41 form part of these accounts.

# LOCAL DEMOCRACY AND BOUNDARY COMMISSION FOR WALES

## STATEMENT OF CHANGES IN TAX PAYERS' EQUITY for the year ended 31 March 2016

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	Notes	General Reserve* £
<b>Balance at 31 March 2014</b>		<b>50,785</b>
Changes in accounting policy		-
<b>Restated balance at 1 April 2014</b>		<b>50,785</b>
<b>Changes in tax payers' equity 2014-15</b>		
Grant in Aid from Welsh Government	10	434,176
Comprehensive Expenditure for the year		(442,597)
<b>Balance at 31 March 2015</b>		<b>42,364</b>
<b>Changes in taxpayers' equity for 2015-16</b>		
Grant in Aid from Welsh Government	10	451,334
Comprehensive Expenditure for the year		(464,310)
<b>Balance at 31 March 2016</b>		<b>29,388</b>

The notes on pages 35 to 41 form part of these accounts.

\* no total column is given as this is the only reserve the Commission has.

# LOCAL DEMOCRACY AND BOUNDARY COMMISSION FOR WALES

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2016

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### 1. STATEMENT OF ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the 2015-16 Government Financial Reporting Manual (IFRS based FReM) issued by HM Treasury. The accounting policies contained in the FReM apply International Financial Reporting Standards (IFRS) as adapted or interpreted for the public sector context. Where the FReM permits a choice of accounting policy, the accounting policy which is judged to be most appropriate to the particular circumstances of the Local Democracy and Boundary Commission for Wales for the purpose of giving a true and fair view has been selected. The particular policies adopted by the Local Democracy and Boundary Commission for Wales are described below. These have been applied consistently in dealing with items that are considered material to the accounts.

#### 1.1 Accounts Direction

The accounts have been prepared in accordance with the Accounts Direction issued by the Welsh Ministers under the Local Government (Democracy)(Wales) Act 2013.

#### 1.2 Accounting Convention

The accounts are prepared under the historical cost convention modified to account for the revaluation of property, plant and equipment, intangible assets and inventories.

#### 1.3 Administration and Programme Expenditure

The Commission's funding received from both the Welsh Government and Cabinet Office is classed as funding for programme expenditure by both Departments. All income and expenditure figures shown on the Statement of Comprehensive Net Expenditure are therefore deemed to be programme income and expenditure.

#### 1.4 Valuation of Non-Current Assets

Non-current assets are capitalised at the cost of acquisition and installation where that cost exceeds £500. Computer software costs are written off as incurred. Property, Plant and Equipment are carried at fair value. Depreciated historic cost is used as a proxy for fair value for all classes of assets, as all have either short useful lives, low value, or both. All property plant and equipment are essentially grouped into one of two classes, IT assets or Fixtures, Furniture and Equipment (F+E).

#### 1.5 Depreciation

Depreciation of non-current assets is calculated to write off their cost or valuation over their estimated useful lives. All non-current assets are depreciated over five years. A full year's depreciation is charged in the year of acquisition and none in the year of disposal.

## 1.6 **Employee benefits**

The cost of providing employee benefits is accounted for in the period in which the benefits are earned by employees. Annual leave is provided for over the period that the leave accrues. This accounting policy was introduced in 2009-10 in line with the requirement of IAS19, Employee Benefits.

## 1.7 **Funding**

The Local Democracy and Boundary Commission for Wales receives Grant-in-Aid from the Welsh Government to fund its general revenue and capital activities. In accordance with the FReM this Grant-in-Aid is regarded as financing and is credited to the General Reserve on receipt.

Government grants receivable for specific capital expenditure are credited to the Government Grant Reserve and released to the operating cost statement account over the expected useful lives of the relevant assets by equal amounts.

## 1.8 **Inventories**

The Local Democracy and Boundary Commission for Wales does not hold any stock.

## 1.9 **Value Added Tax (VAT)**

The Commission is not registered for VAT. All expenditure and fixed asset purchases are inclusive of relevant VAT.

## 1.10 **Pensions**

Past and present employees are covered by the provisions of the Principal Civil Service Pension Schemes (PCSPS) and alpha scheme which are described in the Remuneration Report.

## 1.11 **Management of Financial Risk**

The Commission has no borrowings and relies primarily on Welsh Government grants for its cash requirements. It also has no material deposits and all material assets and liabilities are denominated in sterling, so it is not exposed to interest rate risk or currency risk.

## 1.12 **Impact of Standards not yet effective**

Commission Members have considered the impact of Standards and Interpretations which have been issued but are not yet effective and which have not been adopted early by the Commission. With the exception of IFRS 16 Leases, Members anticipate that the adoption of these Standards and Interpretations in future periods will have no material impact on the financial statements of the Commission. The impact of IFRS 16, which has been issued by the IASB but not yet adopted by the European Union and will apply from 2019-20, is not reasonably estimable at this stage.



### **1.13 Financial Instruments**

The Commission does not have any significant financial instruments. Short term instruments can include cash, trade debtors and trade creditors. Where applicable, the current value is the same as the fair value at the year end.

#### **1.13.1 Trade and other receivables**

Trade and other receivables do not carry any interest and are stated at their nominal value as reduced by appropriate allowances for estimated irrecoverable amounts.

#### **1.13.2 Cash and cash equivalents**

Cash and cash equivalents comprise cash in hand, short term deposits and other short term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

#### **1.13.3 Trade and other payables**

Trade and other payables are not interest bearing and are stated at their nominal value.

#### **1.13.4 Borrowings**

There are no interest bearing loans or overdrafts.

#### **1.13.5 Impairment**

The carrying value of the Local Democracy and Boundary Commission for Wales' assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such an indication exists, the assets recoverable amount is estimated. The recoverable amount of an asset is the greater of its net selling price and value in use.

1.13.6 Financial Assets and Financial liabilities which arise from contracts for the purchase or sale of non-financial items are recognised when performance occurs, i.e. when receipt or delivery of the goods or services is made.

### **1.14 Operating Leases**

The Commission's offices at Hastings House were leased by Welsh Government for 5 years until 4 December 2017 with lease costs being met by the Commission. It is considered that the lease on the Commission's accommodation at Hastings House is an operating lease rather than a finance lease because:

- ownership of the accommodation does not transfer to the Commission at the end of the lease term;
- there is no option to purchase at the end of the lease term;
- the lease term is not for the major part of the economic life of the building; and
- the present value of the minimum lease payments do not amount to at least substantially all of the fair value of the building.

These lease costs are charged to the operating cost statement in the year during

which the costs are incurred. The Commission is included under the Welsh Government's Atos partnership contract for the provision of all IT services including hardware and software. As part of this agreement the Commission pays a monthly charge to the Welsh Government based on the number of Commission staff with access to the Atos system proportionate to the total number of overall users throughout the Welsh Government. Costs for the provision of hardware and software through the Atos contract are met by the Commission but these remain assets of the Welsh Government.

## 2. OTHER OPERATING EXPENDITURE

	2016 £	2015 £
Running Costs		
Travel and Subsistence Staff	4,207	3,269
Travel and Subsistence Commission Members	13,408	10,325
Course Fees and Staff Training	6,382	10,482
Auditor General for Wales – annual audit fee	8,097	8,097
Internal Audit Fees	6,048	5,602
Translation	8,743	7,075
Printing, postage and stationery	15,535	11,543
Telephone and contracts	1,488	1,957
Accommodation costs	25,634	27,001
Legal and professional	6,916	4,935
Non-capital computer costs	28,928	41,316
Other	1,717	1,428
Rentals under operating leases	50,513	51,838
Non Cash Item: Depreciation	14,654	14,542
Total	<u><u>192,270</u></u>	<u><u>199,410</u></u>

The above costs include £46,895 (2014-15; £42,761) in respect of travel and subsistence, translation, printing, telephone and accommodation expended on behalf of the Boundary Commission for Wales.

## 3. INCOME

Grant-in-Aid is financing income and is credited directly to reserves. During 2015-16 the Commission received £120,000 in respect of funding from the Cabinet Office to meet the cost of maintaining a Boundary Commission for Wales Secretariat in Cardiff (2014-15, £90,385). The increase in Cabinet Office funding for 2015-16 was to meet the additional cost of undertaking preparatory work for the 2018 Review of parliamentary constituencies. In addition to this the Commission received a rebate of £51 relating to the usage of Welsh Procurement Cards (2014-15, £39).

#### 4. PROPERTY, PLANT AND EQUIPMENT

	Information Technology £	Furniture & Fittings £	Total £
<b>Cost or Valuation</b>			
At 1 April 2015	48,140	69,404	117,544
Additions	1,206	-	1,206
Disposals	-	(693)	(693)
<b>At 31 March 2016</b>	<u>49,346</u>	<u>68,711</u>	<u>118,057</u>
<b>Depreciation</b>			
At 1 April 2015	28,110	41,714	69,824
Provided during the year	6,941	7,713	14,654
Eliminated on disposal	-	(693)	(693)
<b>At 31 March 2016</b>	<u>35,051</u>	<u>48,734</u>	<u>83,785</u>
<b>Carrying Value at 31 March 2016</b>	14,295	19,977	34,272
<b>Carrying Value at 31 March 2015</b>	20,030	27,690	47,720
<b>Asset financing</b>			
Assets owned	14,295	19,977	34,272
<b>Carrying Value at 31 March 2016</b>	<u>14,295</u>	<u>19,977</u>	<u>34,272</u>

Given the small number, low value and limited changes of property, plant and equipment non-current assets held by the Commission, detailed comparators have not been disclosed in a supplementary note as the Commission believes that the information is of limited value.

#### 5. FINANCIAL INSTRUMENTS

As the cash requirements of the Commission are met through Grant-in-Aid provided by the Welsh Government, financial instruments play a more limited role in creating and managing risk than would apply to a non-public sector body. The majority of financial instruments relate to contracts to buy non-financial items in line with the Commission's expected purchase and usage requirements and the Commission is therefore exposed to little credit, liquidity or market risk.

#### 6. TRADE RECEIVABLES AND OTHER CURRENT ASSETS

	2016 £	2015 £
<b>Amounts falling due within one year:</b>		
Prepayments and accrued income	4,614	2,576
<b>Total</b>	<u>4,614</u>	<u>2,576</u>

#### 7. CASH AND CASH EQUIVALENTS

	2016 £	2015 £
Balance at 1 April	36,422	69,196
Net change in cash and cash equivalent balances	(19,004)	(32,774)

Commercial banks and cash in hand	<u>17,418</u>	<u>36,422</u>
Balance at 31 March	<u><u>17,418</u></u>	<u><u>36,422</u></u>

## 8. TRADE PAYABLES AND OTHER CURRENT LIABILITIES

	2016	2015
	£	£
<b>Amounts falling due within one year:</b>		
Taxation and social security	4,870	3,761
Trade payables	4,792	1,703
Accruals and deferred income	10,785	33,443
Holiday pay accrual	6,469	5,449
	<u>26,916</u>	<u>44,356</u>

### 8.1 INTRA - GOVERNMENT BALANCES

	31 March 2016	31 March 2015
	£	£
<b>Amounts falling due within 1 year:</b>		
Welsh Government	-	20,508
Government Legal Department	1,227	-
HM Revenue and Customs	4,870	3,761
Balances with other central government bodies	<u>6,097</u>	<u>24,269</u>
Balances with bodies external to government	14,350	14,638
Total	<u><u>20,447</u></u>	<u><u>38,907</u></u>

## 9. OPERATING LEASES

	2016	2015
	£	£
Total future minimum lease payments under Non-cancellable operating leases comprise:		
Buildings		
Not later than 1 year	50,759	51,306
Later than 1 and not later than 5 years	34,385	86,054
Later than 5 years	-	-
Total	<u>85,144</u>	<u>137,360</u>
Information Technology		
Not later than 1 year	25,000	25,000
Later than 1 and not later than 5 years	100,000	80,000
Later than 5 years	-	-
Total	<u>125,000</u>	<u>105,000</u>
Total	<u><u>210,144</u></u>	<u><u>242,360</u></u>

The figures for Buildings reflect the Commission's 5 year lease of offices at Hastings House, Cardiff.

The figures for the Information Technology operating lease payments relate to the Commission's inclusion on the Welsh Government's Atos IT partnership contract. It is assumed that the Atos IT partnership contract is continuous and therefore it is not possible to calculate minimum payments later than 5 years. Cost calculations are based on the number of users in the Commission and the overall number of users in Welsh Government and other bodies included on the contract and can fluctuate. In past years uncertainties regarding the Commission's future staffing requirements has meant that estimated annual costs for the period later than 1 and not later than 5 years were lower than the estimated cost for the coming year.

## 10. GENERAL RESERVE

	2016 £	2015 £
Net expenditure	<u>(464,310)</u> <b>(464,310)</b>	<u>(442,597)</u> (442,597)
Welsh Government Grant-in-Aid	<u>451,334</u> <b>(12,976)</b>	434,176 (8,421)
General reserve at 1 April	<u>42,364</u>	<u>50,785</u>
General reserve at 31 March	<u><u>29,388</u></u>	<u><u>42,364</u></u>

## 11. SPECIAL PAYMENTS AND LOSSES

The Commission recorded a loss amounting to £16 in 2015-16 resulting from fruitless payments in respect of failing to pay the correct postage amount on several items of franked mail (a loss of £3,718 was recorded in 2014-15).

## 12. RELATED PARTY TRANSACTIONS

The Welsh Government is regarded as a related party. During the year, the Commission has had various material transactions with the Welsh Government amounting to expenditure of £26,478. Grant-in-Aid received during the year amounted to £451,334 (2014-15, £434,176).

The Secretariat of the Commission also acts as Secretariat to the Parliamentary Boundary Commission for Wales (BCW). The BCW is a Non-Departmental Public Body sponsored by the Cabinet Office. The Cabinet Office is regarded as a related party. During 2015-16 The Commission received £120,000 funding from the Cabinet Office (2014-15, £90,385).

One of the Commission's Members is employed by the Office for National Statistics (ONS). During 2015-16 The Commission had one transaction with ONS amounting to £1,217 for the purchase of population statistics. None of the Commission members, key managerial staff or other related parties has undertaken any material transactions with the Commission during the year.

### **13. ANALYSIS OF NET EXPENDITURE BY SEGMENT**

The Net Expenditure Account reflects the segments that the operating results of the Local Democracy and Boundary Commission for Wales are reported to the Commission. Consequently no further analysis of net expenditure by segment is provided.

### **14. CONTINGENT LIABILITIES AND ASSETS**

There were no contingent liabilities or assets at the end of 2015-16 (and none at the end of 2014-15).

### **15. EVENTS AFTER THE REPORTING PERIOD**

These accounts were authorised for issue on 27 July 2016 by the Accounting Officer. At the date of signing these accounts there were no events after the reporting period to disclose.