



Sports Council for Wales 2001/02 Annual Report and Accounts and Corporate Plan Summary





Llywodraeth Cynulliad Cymru Welsh Assembly Government CORFF NODDEDIG SPONSORED BODY



LÖTTERY FUNDED ARIENNIR GAN Y LÖTERI

The Annual Report of the Sports Council for Wales for its year of operation 1 April 2001 to 31 March 2002 is presented in compliance with the Royal Charter issued on 4 February 1972. The report incorporates the Annual Report of SPORTLOT, the Lottery Sports Fund for Wales for the same period, in compliance with the National Lottery Act 1998. Additionally, included in this report is a summary of the Corporate Plan of the Sports Council for Wales for the period 2003/2004 to 2005/2006.

> The Sports Council for Wales is the national organisation responsible for developing and promoting sport and physical recreation. It is the main adviser on all sporting matters to the Welsh Assembly Government and is responsible for distributing funds from the National Lottery to sport in Wales.

The Sports Council for Wales's vision for sport is:

To provide opportunities for everyone to participate and enjoy the benefits of sport, whatever their background or ability. To develop those individuals with potential into competitors who generate national pride through Welsh sporting achievements. To gain international recognition for Wales as a nation with a sporting culture.

Within the context of this vision, the Sports Council for Wales's key objectives are:

- increasing participation to encourage increased participation in sport both in terms of numbers of people and their frequency of activity
- raising standards to raise standards of performance and excellence in sport
- improving facilities to improve the provision of sports facilities
- providing information and advice to provide technical advice and general understanding about sport and recreation.

# Members

## 2001/2

Chairman Mr Gareth Davies

Vice - Chairman Miss Anne Ellis MBE

### Members

Mr David Davies Mr Lynn Davies MBE Councillor Keith Evans Mrs Christine Gittoes Mrs Tanni Grey-Thompson OBE Miss Lynette Harries Mr Nicky Piper Mr Ron Jones Mr Ieuan Lewis Mr Philip Lloyd Jones Ms Delyth Morgan Dr Sue Noake

Co-opted Member Mr D Robert Turner

Senior Management Team Chief Executive Dr Huw Jones

Director of Corporate Development Mr Brian Goffee

Director of National Development Services Mr Graham Davies

Director of Local Development Services Mrs Sara Butlin

Director of Support Services Mr Tony Holmstrom (to 31/7/2001)

Director of Finance Mr Geraint Morgan (from 1/7/2001)

# Head Office

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# Chairman's Statement

Sport is both an inseparable part of any country's cultural identity and a vital element in promoting health, individual fulfilment and social interaction. Sport also provides the opportunity to bring people together. It is inclusive and can provide accessibility to all sections of the community, young and old, those with disabilities and people of different ethnic origins. These were the words of the Culture Strategy, 'Cymru Greadigol', launched by the Minister for Culture, Sport and the Welsh Language during the early part of 2002.

The Council is committed to discharging its responsibilities within the Culture Strategy and contributing significantly to the Welsh Assembly Government's Plan for Wales. The major principles of improved health, social inclusion, equal opportunities and sustainable development are at the heart of the Council's work.

In October 2001, the Health and Active Lifestyles Task Force, which was led by the Council, reported to both the Minister for Health and the Minister for Culture. It clearly set out the important contribution which an active lifestyle can make to all sections of the population. Additionally, the Council was asked to lead the implementation of the Physical Education and School Sport Action Plan by the Minister for Education. Additional resource is to be made available for the development of pilot initiatives and programmes to improve both initial teacher training and in-service training.

The Social Inclusion in Sport initiative, launched in 1999, has considered 40 different proposals. To date, 26 of these have been assisted through Part 1 of the SPORTLOT application process. Of these, 11 have proceeded to Part 2 and received grant awards. Although this work is hugely beneficial and rewarding it is also extremely time consuming. Adopting a community development approach, working with community groups and assisting them to crystallise their needs, takes up significant staff resources.

A major thrust during the year was to raise the profile of women and girls in sport. The 'Girls First' initiative, which provides funding for secondary schools to introduce innovative ideas to increase girls' sports participation,





had a take up of over 70%. The annual sports development conference, organised for partners, focused exclusively on women and girls. The prestigious 'Welsh Woman of the Year Awards' included, for the first time, a category for 'Women in Sport', sponsored by the Sports Council for Wales. Both the category and the overall title were won by Tanni Grey-Thompson.

The Disability Sport Cymru initiative provides improved opportunities for people with disabilities to participate at grass roots and élite levels. Out of the 22 local authorities, 19 coordinators have already been appointed with a further 3 planned for later in the year. This is a unique scheme in the UK and shows the Council's commitment to equality of opportunity.

The Dragon Sport scheme, which was launched in October 2000, creates increased opportunities for primary school age children. Around 19,000 children have taken part in the scheme at 432 schools – around a quarter of all primary schools. Almost 1,500 teachers and 1,000 volunteers have been trained to run extra-curricular activities. The Council's commitment to decentralisation and partnership is best exhibited through the Community Chest scheme. Nearly 4,000 offers have been made totalling almost £2.5 million and benefiting 50 different sports. During the year over 4,000 coaches received funding for training and 1,000+ new junior teams were established, equally split between male, female and mixed teams.

Welsh sport at national level is much healthier than many would have us believe with outstanding performances by individual athletes in particular. Through Élite Cymru, 172 performers received financial support and 105 of these also received sport science, sports medicine and education support. There were outstanding results at European and World level by Emma Brown (Disability Powerlifting), Nyree Lewis and David Roberts (Disability Swimming), Michaela Breeze (Weightlifting), Joe Calzaghe (Boxing) and Colin Jackson (Athletics).

Major national facilities under development include the Wales National 50m Pool in Swansea plus redevelopment of Cwmbran

Stadium. In late 2002, work will begin on the Velodrome in Newport.

The Council's own national centres continue to play an integral role in the development of élite sport. Both centres form part of the UKSI Cymru network. After 30 years of extensive use, the Welsh Institute of Sport is in major need of refurbishment. A bid has been submitted to the Welsh Assembly Government for funding. It is important to ensure Welsh competitors are not disadvantaged in their preparation for competition and that Wales does not fall behind other countries it competes against on the world stage.

Last year, I mentioned our partnership with other bodies in the 'Team Wales' bid for the Ryder Cup in 2010. I was delighted when Celtic Manor was successful in securing the honour to host the tournament. This will make a significant difference to Wales's profile and will also help to raise awareness of golf around the country. Recently, both our amateur and professional players, male and female, have achieved significant success. This is something I am keen to build upon throughout the rest of the decade by creating more opportunities for junior players.

Having established a clear strategy and programmes to underpin our work, the challenge for the Council in the coming years will be operational. We look forward to this with relish.

GARETH DAVIES Chairman of the Sports Council for Wales





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# **Developing Sport in Wales**

The 'Strategy for Welsh Sport', launched by the Sports Council for Wales in 1998, advocated the adoption of four fundamental principles in its development of sport in Wales, namely:

- to increase participation;
- to raise standards of performance and excellence;
- to improve the provision of sporting facilities;
- to provide technical information and advice about sport and recreation.

The Sports Council for Wales has structured its activities around these four principles and established clear development priorities for increasing participation and improving performance in sport. This is illustrated by the development pyramid shown below.

## **Increasing Participation**

The 'Strategy' identified the need to create greater sports development opportunities for children of school age. Initial work concentrated on secondary school age children but over the last few years, this focus has been broadened to embrace the primary age group.

It is widely recognised that only by introducing children to the widest range of sports at an early age will the habit of lifelong participation in sport be developed. A number of high profile schemes are at the forefront of the Council's work to increase participation:



- The Dragon Sport initiative launched in September 2000 places an emphasis on increasing extra-curricular participation and sports club membership amongst those aged 7-11. Priority is also given to recruiting more parents and volunteers to help run sports activities. The impact of Dragon Sport can be clearly seen with around 423 schools signing up to participate in the scheme to date, with 132 extra-curricular clubs being established since the scheme began.
- During 2001, the Sports Council for Wales was asked by the Welsh Assembly Government, to manage and co-ordinate the new PE and School Sport Action Plan for Wales. Around £500,000 was initially set aside to support the plan, which will complement the Council's own support for school sport. Some initial groundwork was completed during the year, including the launching of the first three pilot Curriculum Development Centres.
- In the 11-16 age group, work has focused on club development and increasing sports club membership. Schemes such as Clwb Cymru have provided additional opportunities for increasing sports club membership.
- Girls First, the innovative Sports Council for Wales scheme aimed at increasing girls participation in secondary schools, had an excellent first year. Over 70% of all secondary schools in Wales took part, offering new opportunities for girls to engage in different sporting activities in the school environment.

# Funding for Grass Roots Development

The Sports Council for Wales's grants schemes, particularly SPORTLOT Capital, Minor Equipment Grants, Community Chest and the new Social Inclusion in Sport Fund, all give priority to the 11-16 age group.

 Community Chest has ensured that money distributed at a local level has been targeted



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#### DISTRIBUTION BY COUNTY 2001/2

	imber wards	Value of Awards
Anglesey	1	4,200
Blaenau Gwent	0	0
Bridgend	3	10,510
Caerphilly	1	4,500
Cardiff	7	30,000
Carmarthenshire	7	9,500
Ceredigion	4	18,500
Conwy	3	3,000
Denbighshire	12	9,250
Flintshire	2	2,750
Gwynedd	11	13,500
Merthyr Tydfil	3	16,750
Monmouthshire	2	3,500
Neath Port Talbot	2	3,500
Newport	7	32,250
Pembrokeshire	12	14,950
Powys	3	3,500
Rhondda Cynon Taff	4	16,140
Swansea	6	13,831
Torfaen	0	0
Vale of Glamorgan	3	6,396
Wrexham	1	3,200
Regional	3	11,775
Wales-wide	23	110,432
TOTAL	120	338,434



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at the areas of greatest need. In March 2002, Tessa Jowell MP, Secretary of State for Culture, Media and Sport at Westminster, cited Community Chest as a model local grants scheme that other lottery distributors should follow. This scheme ensures that decision-making is devolved to local panels so that local people can identify priorities and meet local needs.

Sportsmatch Cymru, the '£ for £' business incentive scheme for sport, continued to provide a vital link between the commercial sector and the development of grass roots sport. Sportsmatch Cymru helps provide sports clubs and governing bodies with the opportunity to finance initiatives aimed at increasing grass roots sports participation. During 2001/2, a total of 120 projects were supported with 26 individual sports being allocated £338,000 of the Sportsmatch Cymru budget. Rugby (33 awards), football (27 awards) and cricket (10 awards) were projects which received the largest number of awards. £255,000 was paid against the 2001/2 financial year budget and £83,000 was committed against the 2002/3 budget.

There still remains a significant disparity in the distribution of Sportsmatch Cymru funds throughout Wales. During the year extensive work was undertaken to encourage applications from the South Wales Valleys. Promotional events arranged in Merthyr Tydfil reaped rewards with three applications being submitted during the year. However, there is still some way to go to reach equity throughout Wales, with no applications received from the counties of Blaenau Gwent or Torfaen in the last financial year, despite the relaxation of rules.

# Sport for All

A major priority of the Sports Council for Wales is to make sport available to all sectors of the community regardless of their age, sex, background, race or religion.

### Women & Girls in Sport

2001/2 was an exciting time for women and girls in sport with a number of new initiatives launched by the Sports Council for Wales aimed at increasing participation and improving performance:

- A 'Women and Girls in Sport' Advisory Committee was established. This group is made up of individuals from a variety of backgrounds, all committed to increasing female participation in sport;
- The annual 'Sports Development Conference', organised by the Sports Council

#### ASE STUDY

# Rhyl High School

Rhyl High was one of the first schools in the North to take up the challenge and received a grant of £1,000 for an innovative range of activities that included aerobics, football, canoeing, skiing and hockey. Good links were established with the local leisure centre and the women and girls football development officer. The Head of PE said "the grant has helped us offer a wide range of different sports with the aerobics proving to be particularly popular. We are already planning for next year's grant and are looking to introducing golf and cricket". for Wales, focused exclusively on women and girls and was met with much acclaim;

- Four regional meetings of the Women and Girls Forum were held and were well supported – generating many suggestions for action;
- The prestigious 'Welsh Woman of the Year Awards' included a 'Woman in Sport' category for the first time and was sponsored by the Sports Council for Wales. Tanni Grey-Thompson won the category award and then went on to win the overall title;
- A wide range of marketing materials were produced to support the promotion of women and girls sport. Materials developed included posters and guidance leaflets which are used extensively by schools, clubs and governing bodies throughout Wales.

#### Social Inclusion

Sport can be an effective tool for reintegrating socially excluded people into mainstream community activities and social inclusion is at the forefront of all funding decisions.

#### CASE STUDY

#### **Gateway Rugby**

Newport youngsters can look forward to even more Gateway Rugby sessions thanks to a local company and the Sports Council for Wales. Newport Rugby Club retained a massive £15,000 sponsorship deal with Bisley Office Equipment, which was matched '£ for £' for the second year running by the Sports Council for Wales's Sportsmatch Cymru scheme. The Gateway Rugby scheme was launched by Newport Rugby Club in 2000 with the aim of delivering quality coaching and positive lifestyle messages to schoolchildren in the Newport area.



- The Social Inclusion in Sport fund, established by the Sports Council for Wales in 1999, has been used to support sports projects for young people in economically disadvantaged areas. Around £8 million of Lottery funding has been made available over a five year period and the fund has already proved to be an effective tool for reintegrating socially excluded young people;
- In line with the Government's Social Inclusion Programmes for Wales, funding schemes such as SPORTLOT Capital, Community Chest, Sportsmatch Cymru and Minor Equipment Grants ensure that priority is given to those areas where there is greatest need.

#### Ethnic Minorities

The Sports Council for Wales believes that all of its schemes should embody equal opportunity principles. Over the last year, the Council has continued its work with Race Equality Councils and other partners, to ensure that particular attention is paid to enquiries and subsequent grant applications from ethnic groups.

#### **Disability Sport**

Disability Sport Cymru aims to provide greater access to clear development routes for young people with disabilities, from grass roots up to élite performance level.

- Nineteen local co-ordinators have been appointed across Wales to develop this initiative with another three to be recruited during 2002;
- Welsh athletes with disabilities continue to perform well on a world stage and there were a number of notable successes during the past year. A full list of Welsh sporting successes is shown in Appendix 2.



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# Improving Performance – National Development

The Sports Council for Wales's policy of encouraging long term strategic planning by governing bodies is producing results. Nearly 80% of Welsh governing bodies have now achieved financial self sufficiency for their core activities and the majority of others are only marginally adrift of this goal.

# Centres of Excellence

The Sports Council for Wales has worked hard to establish high-class facilities and support services based in Wales that support governing body performance and excellence programmes. The SPORTLOT Capital programme has funded many sports facilities of national significance and in many sports Welsh competitors can now further their development in Wales rather than having to travel further afield. Major facilities currently under development include the new Wales National 50m Pool in Swansea and Cwmbran Stadium. In late 2002, work will begin on a new cycling velodrome in Newport that will further strengthen the facility base in Wales.

The Sports Council for Wales's National Centres continue to play an integral role in the development of élite sport in Wales. Both centres form part of the UKSI Cymru network and provide a base from where appropriate support services can be administered to Welsh teams and competitors.

### The Welsh Institute of Sport

Governing Bodies continue to increase their demands on facility space at the Institute as they prepare Welsh teams and competitors to compete on a world stage. The Sports Council for Wales is committed to ensuring that the Welsh Institute of Sport develops to meet their needs.

The Institute remains the only centre in the United Kingdom to hold British Olympic Association accreditation as a training centre for three sports. In 2001, accreditation was received for badminton to add to the awards for table tennis (1995) and judo (2000);

#### NATIONAL LEVEL ACHIEVEMENT AND TARGETS

INITIATIVE	1997/98	1998/99	1999/00	2000/01	2001/02
No of NGB staff supported					
(excluding Coach Cymru coaches)	(67) 68	(68) 69	(75) 75	(75) 83	(83) 63 *
% of NGBs achieving self-sufficiency					
in core programmes	(95) 78	· · · · ·	(90) 81	(100) 88	(90) N/A
No. of Élite Cymru athletes	(60) 127	(130) 120	(120) 138	(120) 151	(130) 188
No. of Élite Cymru athletes receiving					
Sports Science support	N/A	(75) 99	(75) 75	(75) 89	(85) 105
WIS: No. hrs use by NGBs (15	,000) 15,751	(15,500) 17,264	(16,000) 17,318	(17,500) 24,410	(36,000) 35,899
Net running cost (£000s)	(90) 75	(89) 64	(89) 108	(123) 106	(170) 170
Income/Exp. Ratio (incld. marketing)	(0.90) 0.91	(0.92) 0.94	(0.92) 0.94	(0.91) 0.91	(0.91) 0.88
Plas Menai: Total Student Days (17	,227) 17,448	(17,650) 16,775	(17,715) 16,312	(17,715) 17,481	(17,500) 19,843
No. NGB coaching awards (	1,810) 1,849	(1,875) 2,046	(1,995) 1,938	(1,939) 2,017	(2,050) 2,799
Net running cost (£000s)	(137) 137	(135) 175	(141) 150	(141) 168	(141) 130
Income/Exp. Ratio(incld. marketing)	(0.80) 0.80	(0.82) 0.93	(0.81) 0.86	(0.87) 0.85	(0.89) 0.84

NGB = National Governing Body \* Figures now in full time equivalent;

\*\* applies to governing bodies of competitive sports; N/A = Not available; () = Targets

- The Institute is also the only national centre to hold QUEST, the UK quality scheme for sport and leisure;
- During the year the purpose-built gymnastics hall was closed to the public and the programming for the use of the hall passed to the Welsh Amateur Gymnastics Association (WAGA). Squad training programmes are now co-ordinated directly by WAGA and development programmes have been introduced at all levels to encourage the next generation of élite performers;
- Improvements were made to the meeting rooms where coaching seminars and dry side training take place. All meeting rooms are now accessible to wheelchair users and have access to a wide range of audio visual equipment. Video conferencing facilities are also available should athletes and coaches require face-to-face communication when not in direct contact;
- A number of major events were held at the Institute during the year including the British Wheelchair Championships in July which was relocated while facility improvements take place at its normal venue in Stoke Mandeville. In addition, the Special Olympics UK took place in July and August with around 1,000 competitors participating in sports such as netball, gymnastics and table tennis.



Awarded for excellence









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After 30 years of extensive use, the Sports Council for Wales has submitted a detailed proposal to the Welsh Assembly Government for funding to refurbish the Welsh Institute of Sport. This development work is essential to ensure the ongoing needs of governing bodies and élite athletes are fully met, and that Welsh competitors are able to compete effectively on a world stage.

Plas Menai National Watersports Centre The past year has been one of the most successful in the history of the centre.

- There were over 20,000 student days of activity, and 2,700 National Governing Body personal proficiency and coach education certificates were issued;
- Income was at an all time high and the net running costs of the centre were also the lowest ever recorded;
- The centre continued to offer the widest range of watersports activities available in Britain and provided a flexible high quality service for participants from all over Wales and the rest of the UK;
- Plas Menai coaches provided support to the Welsh Yachting Association, including coaching support for Welsh junior and youth sailing squads and Welsh club development at all levels. Also, centre staff continued to provide extensive support to the Welsh Canoe Association, including many coach education programmes for Welsh canoeing clubs;
- During the year improvements were made to the centre's disabled access provision, including a new main entrance, parking for disabled users and non-slip surfacing to the waterfront. The centre also underwent a major review of its health and safety procedures during the year.

#### Élite Cymru

As in previous years, the competitor centred support offered by Élite Cymru contributed to many of the successes outlined in Appendix 2.

- During 2001/2, in excess of 172 performers received financial support from the Élite Cymru scheme. Additionally, over 105 performers received sports science, sports medicine, career and educational support;
- An Athlete Career and Education advisor was appointed to assist competitors in lifestyle management and to help prepare for life after élite sport.

#### Coach Cymru

Coach Cymru has been developed to complement the work of the Élite Cymru scheme and aims to:

- develop coaches to meet the needs of sport at a regional and national level;
- provide funding for the training, support and employment of coaches;
- provide quality coaching for national squads.

Ongoing training and support continued to play an important role in coach development:

- A total of 140 SportsCoach UK workshops were run regionally throughout Wales, attended by 2,089 coaches. Also, two Élite Coach Scholarships and six Visiting Coach Scheme applications were approved, allowing Welsh coaches to benefit from the visits of élite foreign coaches and to travel to workshops and conferences to observe élite coaching practices;
- Additionally, 13 coaches received Coach Scholarship awards designed to help meet their personal coaching costs;
- A comprehensive Commonwealth Games Team Managers and Coaches Training Programme was implemented throughout the year.

Sports Science and Sports Medicine Support Increasing numbers of performers are benefiting from sports science support and the Sports Council for Wales is ensuring that its support services are able to cope with increasing demands.



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Sports Science work has continued to expand throughout 2001/2:

- Compared to the previous 12 months, there has been a 10% increase in support provided for Élite Cymru scheme members and national governing bodies. There has also been a growth in the number of external consultants being utilised to provide support for Welsh competitors. These include additional sports scientists, strength and conditioning specialists and dieticians;
- There have been further developments in Sports Medicine this year with the provision of a physiotherapy insurance scheme for Élite Cymru members. Educational programmes on core stability strengthening have also been provided to a large number of sports by physiotherapists from the Sports Injuries Clinic at the Welsh Institute of Sport.

## **Customer Satisfaction**

The Sports Council for Wales is committed to the delivery of a high standard of service to the people it serves, to be responsive to their needs and to provide them with an excellent standard of service.

To implement the principles of the Citizen's Charter and to ensure continuous improvement by the Sports Council for Wales and the two national centres, challenging and meaningful benchmark targets are set for customer service performance indicators. Targets are monitored on a monthly basis and results displayed publicly at both national centres. Over the past year, critical areas have consistently recorded compliance within 5% of targets.

#### Investors in People

During 2001, the Sports Council for Wales was granted the 'Investors in People' award to recognise its commitment to staff training and skills development.



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INVESTOR IN PEOPLE BUDDSODDWR MEWN POBL The Sports Council for Wales Annual Report 2001/2

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# SPORTLOT Annual Report 2001/02

# Introduction

The Annual Report of the Sports Council for Wales's Lottery Sports Fund for Wales (SPORTLOT) for its year of operation 1 April 2001 to 31 March 2002 is presented in compliance with the requirements placed on the Sports Council for Wales under the National Lottery Etc Act 1993 (as amended).

# Policy and Financial Directions

The main parameters for the Sports Council for Wales's distribution of lottery funds are specified in the Policy Directions and Statement of Financial Requirements, issued by the Welsh Assembly Government under Section 26 of the 1993 Act (see Appendices 5 and 6).

The action taken by the Council to ensure compliance with the directions includes:

- publishing an annual report and accounts which clearly shows the administrative costs incurred by the Council in distributing money through SPORTLOT;
- producing regularly updated guidance for potential applicants;
- distributing a broad range of literature to those interested in applying for grants, including guidance notes, technical briefing booklets and application forms;
- producing general information about the distribution of Lottery funds through press releases and regular meetings with partners in sports development in Wales, including local authorities;
- recording information on every application received;
- using independent grants systems as approved by the National Audit Office;
- training and briefing staff to ensure an effective, fair and consistent approach;
- developing clear policies and procedures for appraising applications, including the assessment of risk;
- imposing appropriate terms and conditions on grants offered;
- consulting widely with local authorities, governing bodies and local sports councils;
- implementing policies and systems for

effective monitoring and evaluation of projects/individuals/events supported;

- implementing an appeals procedure for dissatisfied unsuccessful applicants;
- arranging internal and external audits of systems.

The production of this annual report must also comply with specific directions in the Statement of Financial Requirements and with Guidance Note (2/01) on Annual Reports, issued by the Department of Culture, Media and Sport. These require that:

- an annual report must be laid before
   Parliament by the end of October each year;
- the report must:
  - (a) set out the Directions under Section 26 of the Act, their application to the Council and a Statement of Compliance (Appendices 5 and 6);
  - (b) include a statement of current commitments, including summary information for all projects and schemes approved in the year and a list of approved projects which are expected to receive funding of £100,000 or more;
  - (c) provide a description of the progress and future financing of all uncompleted projects, receiving £5 million or more of Lottery funding;
  - (d) give details of project monitoring and evaluation activities;
  - (e) include a breakdown of administration costs;
  - (f) assess performance against targets for administration efficiency and against objectives set out in the SPORTLOT Strategy.

# Lottery Strategy and Corporate Plan

In 1998, the Sports Council for Wales produced its first SPORTLOT Strategy as required under the National Lottery Act 1993 (as amended). This is a strategic plan containing the Council's policies for the distribution of National Lottery funds. This

document is currently being updated to reflect recent developments and include new programme areas that will benefit from SPORTLOT funding. The revised strategy will be published during 2002.

The Council's Corporate Plan reviews progress against the objectives and targets set out in the 'Strategy'. It also sets out amendments to programmes and targets necessary to achieve the strategic objectives.

The new programme areas and priority objectives that were targeted for development from 1998 onwards were:

- Disability Sport Cymru the creation of more club opportunities for people with disabilities;
- Coaching addressed through the Coach Cymru scheme;
- Provision for 7-11 year olds and recruitment of volunteers – addressed through the Dragon Sport scheme;
- Devolution of decision making for small grants to grass roots level – the Community Chest scheme;
- An extension to the Capital grants scheme to include minor equipment projects – the Minor Equipment Grants Scheme;
- Developing an approach to use some of the SPORTLOT funding to reinvest in the ageing stock of key community sports facilities – the Community Investment Programme;
- Additional development in areas where participation is low and disadvantage higher, particularly where the distribution of SPORTLOT funding through capital grants has been less successful – the Social Inclusion in Sport scheme.

All the above programmes are now being implemented.

Also included in this report are strategic performance indicators for the administration of SPORTLOT funded programmes. These are detailed in Appendix 4.

# The Capital Grants Scheme SPORTLOT Capital

#### **Fundamental Principles**

The fundamental principles underpinning the distribution of money for Capital projects have been to ensure:

- lasting and maximum sport and community development benefit;
- value for money;
- benefits for the areas and projects identified as having the greatest recreational, sporting and financial need.

### **Key Priorities**

- Projects must significantly increase the number of people participating in sport or result in higher standards of performance. Particular attention will be directed at those projects that have an impact on junior clubs and young people's development;
- Projects must make better use of existing sports facilities and increase access for the community through appropriate management and partnerships;
- In addition to facility priorities, extra weighting is given to projects that will provide opportunities for school-aged children, women and girls, people with disabilities and disadvantaged communities.

#### CASE STUD

Conwy County Borough Council With a Capital award of £49,518, Conwy County Borough Council have constructed a permanent four bay practice net with a full synthetic bowling run-up on the site of Colwyn Bay Cricket Club. As well as being used by the Cricket Club, the Cricket Board of Wales will use the new facility as a Regional Outdoor Coaching Centre for the North West Wales area.

#### **Funding Policies**

Normal maximum guideline levels of funding are 50% for public and commercial organisations and 70% for voluntary sector applicants. A flexible approach to funding is applied in exceptional cases.

Up to 100% funding can be awarded under the Social Inclusion initiative. To date, 30 schemes have received in-principle funding of up to 100% of the project costs with the help of Social Inclusion funds.

In 2000/1, the Sports Council for Wales agreed to proceed with more strategic priority schemes, which could attract up to 80%, and possibly even 100% funding. These strategic priorities included national and regional facilities such as the National Velodrome; regional indoor athletics training centres and indoor and outdoor cricket training facilities. It also introduced the Community Investment Programme, targeting the modernisation and rationalisation of key community sports facilities.

#### **Two-Stage Application Process**

All projects seeking Capital funding are subject to a two-stage application process. This makes it easier for applicants to receive a decision on whether their project will be a priority for funding before they incur any project development costs.

Part One of the application process focuses on the need and sports development potential of a proposal and is assessed by officers in the regions. A central grants team was established in June 1999 to assess applications at Part Two. If the project is technically sound and offers value for money, it is likely to receive Part Two support and an award of grant.

#### **Decision Making**

All Part One applications are considered by a Regional or National Panel. The National Panel deals with projects of national significance and those costing over £250,000. All other applications go before the relevant Regional Panel (North Wales, South East Wales and South West Wales). All the panels are sub-committees of the Sports Council for Wales with delegated powers to consider and take decisions on applications.

The Panels provide an effective decisionmaking and advisory forum, ensuring local and national interests are taken into account. Those serving on the four Panels, each chaired by a Council member, were appointed from nominations invited from a wide range of public and voluntary sector organisations throughout Wales. Final selection was on the basis of relevant experience and expertise. One-third of the members of each panel are replaced every year.

A full list of SPORTLOT panel members can be found in the accounts highlights.

Overview of Grants Allocated 2001/2 At the end of the year the following commitments were outstanding: capital grant hard commitments, £9.7m; revenue grant hard commitments, £4.1m; and capital grants soft and in-principle commitments of £7.4m and £22.3m respectfully.

All successful applicants attended a postaward meeting. This allowed officers to detail the post-award procedures, payment process and to discuss any individual requirements with the applicants.

Unsuccessful applicants were offered a post-Panel feedback session in which they were given a full explanation as to why their application was unsuccessful and advice on the way forward.

Since the inception of SPORTLOT, 74% of Capital grants have been awarded for less than £100,000. In addition, based on amounts awarded, 41% of awards have gone to voluntary clubs; 45% to local authority projects; 12% to schools/universities and colleges, with the remaining 21% awarded to governing bodies of sport.

#### CAPITAL AWARDS BY LOCAL AUTHORITY AREA 2001/2

Area         Number         Value (£)           All Wales         2         33,604           Anglesey         1         180,182
Analesev 1 180,182
Blaenau Gwent 2 1,479,650
Bridgend 2 796,276
Caerphilly 1 4,179
Cardiff 1 12,832
Carmarthenshire 4 72,835
Ceredigion 6 1,066,636
Conwy 6 909,083
Denbighshire 0 0
Flintshire 0 0
Gwynedd 3 339,907
Merthyr Tydfil 3 533,613
Monmouthshire 5 131,927
Neath Port Talbot 1 43.850
Newport 4 330,883
Pembrokeshire 10 301,756
Powys 3 53,620
Rhondda Cynon Taff 3 149,415
Swansea 4 204.834
Torfaen 1 210,000
Vale of Glamorgan 0 0
Wrexham 2 529.755





Current and future financing of projects involving £5 million or more of Lottery funding In 1997, the Sports Council for Wales acknowledged the need for a National Velodrome in Wales. This followed commitments to develop a National Indoor Cricket School, indoor athletic facility and a 50m swimming pool, all of which have been completed or are nearing completion. At the June 2000 meeting of the Council, it was agreed to allocate 100% Capital funding for a cycling velodrome and to invite applications from potential partners. A special meeting of the National Panel considered the Part 1 applications and awarded the project to Newport, subject to certain conditions being met at Part 2. The Part 2 application is due to be discussed in July 2002.

Summary information on all projects receiving awards during the year of over £100,000 is provided in Appendix 1.

#### Monitoring & Evaluation - Post Award

Before permission is granted for a project to proceed and any grant released, applicants must supply all the necessary documentation. This is explored in detail with the applicants at the post-award workshop. Each project is subject to rigorous checks to ensure that all documentary and contractual evidence has been returned and found to be satisfactory. The applicant's funding package must also be confirmed at this point. Each applicant submits a grant claim profile to ensure that appropriate grant monies will be drawn down as required. Most payments are staged and are paid based on the percentage of project costs in relation to the grant awarded. Interim payments are paid on pro-forma invoices, with receipted invoices required for the whole project before the final retention of grant is released.

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All claims are paid up to a maximum limit

of 97.5% of the total grant, at which point the case officer undertakes a final site visit.

The site visit by a Sports Council for Wales officer ensures that the scheme has been completed in accordance with the offer of grant. The final site visit to "sign-off" the project involves a complete compliance check with the original approved application. Design, layout and specifications are checked, as well as sports participation and usage. Once the project has been officially signed off and all final documentation is received satisfactorily, the final 2.5% retention of grant is released. In the case of major projects, officers are involved in all design team meetings and are fully involved in the development process. Applicants are aware that the progress of their project is scrutinised so that costs can be monitored against work undertaken.

With regards to partnership funding, there have been occasional problems where an applicant has been unable to raise the full specified amount or elements of partnership funding have not been confirmed. In this situation, the applicant would be urged to liaise with the Council as soon as possible to consider other ways of securing such finance. In relation to budget over-runs, there is no scope to fund any increases in grant. The only exception to this to date, has been where an applicant has been subjected to unforeseen VAT expenses. In these instances, each project would be represented to the SPORTLOT panel. The panel may award extra funding if it deems it was difficult to accurately predict the VAT situation at application stage.

However, since the introduction of the twostage process, the VAT position is normally confirmed at Part Two of the application process to reduce the likelihood of any problems occurring.



Monitoring & Evaluation – Post Completion Self-completion monitoring forms are used to collect monitoring information from all successful applicants. The purpose of the form is to collect data for analysing the benefits of the grant. The formal post-completion monitoring of projects starts a year after the final site visit has been undertaken.

Projects may also be selected for monitoring visits over a period of time of up to 10 years after completion, with possible visits occurring after one, three and five years. All projects that received a grant of £125,000 or more and a random 10% of others, plus any specially selected schemes, are subject to post-completion monitoring visits.

The post-completion monitoring process investigates how closely the scheme is following various elements of the original application and the compliance of the applicant with the terms and conditions of the grant and sports development benefits. All visits include an evaluation of the benefits and outcomes of the project. Applicants must supply details of numbers of participants; the availability of facilities; sports development and coaching programmes; management arrangements and assurance that accountability issues are clear. The officer must also assess whether or not there are any lessons to be learned from the scheme, provide examples of good practice and encourage further sports development.

A set of performance indicators have been established to assess the numbers of new participants, club members and coaches using SPORTLOT funded projects. The data collected is processed and analysed to inform discussions in a wider context concerning the impact of Lottery funded projects.

Since the inception of SPORTLOT, 144 projects have been identified for postcompletion monitoring, with 118 monitoring visits having been undertaken by development officers. During 2000/1 13 year-one visits, 16 year-three visits and six year-five visits were completed. The following information is drawn from the sample year-one monitoring reports received during the year.

#### PRE-APPLICATION PARTICIPATION FIGURES (based on information provided in application form)

	Adult nales	Adult females	Junior males	Junior females	People with disabilities	Number of coaches
11	10,519	54,883	92,802	63,414	6,948	463

#### ACTUAL PARTICIPATION FIGURES ON COMPLETION (based on information collated from year one monitoring visits)

				People with disabilities	
372,773	291,391	278,191	158,253	14,275	983

These figures are derived from a combination of new and existing single and multi-sport facilities and demonstrate significant increased membership and participation rates after completion of the SPORTLOT projects.

### Evaluation

The Sports Council for Wales periodically commission consultants to undertake an independent evaluation of the SPORTLOT Capital grants scheme. Three such evaluations have been undertaken since the scheme commenced. The most recent was undertaken in 2000/1 and the next is scheduled for 2002/3.

#### Ethnic Monitoring

The SPORTLOT Capital grants scheme applies an Equal Opportunities Policy and requires all facilities to be open to all. In Wales, non-white residents make up 1.47% of the total population, the majority of ethnic minority groups being concentrated in large urban conurbations, such as Cardiff, Newport

and Swansea. It is, therefore, rare that a facility is built in order to be accessed mainly by ethnic minority residents.

There has, however, been a larger number of applications from ethnic minorities groups to the Community Chest scheme [see later section on Community Chest]. Any application received from ethnic minority groups are identified for monitoring and evaluation.

#### Social Inclusion

Many areas of Wales are characterised by large pockets of social and economic deprivation. These are predominantly in the coalfield areas of South and North East Wales and in areas where traditional industries, eg steel, coal and slate have disappeared. In 1999, the Sports Council for Wales set up the Social Inclusion in Sport initiative to target these areas. The aim of this initiative is to encourage and support the development of projects that significantly improve access to sporting opportunities for excluded local communities and groups. Projects have to be based in recognised areas of significant deprivation. Capital and revenue schemes can be considered.

There are no fixed guidelines on maximum levels of funding. A flexible approach is adopted, including capital and revenue packages and support for initial groundwork and development costs, all subject to an assurance of long term sustainability. Proposals need to demonstrate:

- innovation, diversity and flexibility;
- Iocal involvement, consultation and control;
- support for local commitment;
- partnerships.

Applicants need to justify in their proposal why 'normal' funding schemes cannot meet their needs. This may be linked to various recreational, social and economic indicators, such as:

- lack of existing recreational provision;
- unemployment rates, closure of traditional industries;
- uptake of family credit, uptake of free school meals;

- wards/authorities with the highest scores on the Welsh Office socio-economic index (ie the top 50);
- the number of disadvantaged young people and other groups who are socially excluded from sporting opportunities.

There is no application form to be completed and interested parties are encouraged to contact the Sports Council for Wales to discuss "the idea". Officers work on behalf of the community to represent and develop their ideas and a briefing paper is then considered by the Social Inclusion Forum, which meets bi-monthly. The Forum, which is made up of Sports Council for Wales members, provides advice on the most suitable pathway to develop potential projects. It has an annual indicative allocation of £1.6 million to provide additional support and 100% partnership funding for approved projects.

Since the introduction of the Social Inclusion Challenge, there have been 11 meetings of the Social Inclusion Forum. The Forum has considered 40 different proposals ranging from the development of multi-use games areas across Merthyr Tydfil to upgrading a boxing club in the Swansea area. To date, 26 of the proposals submitted have been assisted through the Social Inclusion Forum to Part One application stage. Of these, 10 have proceeded to Part Two and have received grant awards. These include awards to:

- Penwaun Enterprise Partnership £65,754
- Merthyr Tydfil County Borough Council £302,269
- Rhondda Cynon Taff County Borough Council £104,309
- Holyhead Celts Basketball Club £10,620
- Holyhead Celts Basketball Club £18,495
- Penydarren Boys & Girls Club £88,878
- Blaenau Gwent County Borough Council £1,247,650
- Ton Pentre Boys & Girls Club £52,984
- Gellideg Foundation Community Association £142,466
- Bridgend County Borough Council £584,700

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### SPORTLOT Minor Equipment Grant Scheme

This scheme was launched during Autumn 2000 to plug the gap between the larger Capital and small Community Chest grants and to benefit more sports that would not have been greatly funded through Capital grants. The aim is to more effectively achieve the Sports Council for Wales's development priorities through the funding of large equipment projects. The scheme considers projects costing between £750 and £6,000 with a maximum grant of £5,000.

In 2001/2 the scheme was extended to include small capital projects which fell within the financial threshold. Proposals were approved by the Council to extend the financial threshold to a maximum grant of £10,000 embracing both revenue and/or capital awards. The revised scheme will be renamed the "Minor Grants Scheme".

Where an application for an equipment grant has a related revenue grant requirement essentially linked to the use of the equipment (ie coach education), a revenue grant of up to £750 can be awarded towards that element, as long as the total grant does not exceed the threshold of £10,000.

The scheme involves internal delegated decision-making to officers. Awards are reported retrospectively to the SPORTLOT Regional Panels. To date, 138 awards have been made totalling £353,656.

#### CASE STUDY

#### Carmarthenshire Disabled Sports and Activities Club

As a result of an initiative by Carmarthenshire County Council's Disability Sports Officer the Club was established in September 2000. To accommodate the steady increase in membership, the Club have used a minor equipment grant of £3,901 to increase the number of coaches, the frequency

of sessions and to purchase archery equipment.



## Monitoring

Applicants are required to submit reports on completion of their projects. The scheme will be subject to an evaluation in 2002/3.

## The Revenue Grant Schemes Élite Cymru

Élite Cymru was the first SPORTLOT revenue grants scheme to be established and has been operational since April 1997. The scheme is designed to help provide comprehensive support to the country's top competitors, helping them to compete with distinction on the world stage.

There are three levels of awards to talented performers:

- UK level World Class Performance Plans applications have to be made to UK Sport through the appropriate UK governing body;
- Élite Cymru applications are made by individuals directly to the Sports Council for Wales and are assessed in conjunction with relevant governing bodies of sport;
- SportsAid Cymru/Wales Awards these awards are made to highly promising performers who have not yet met the performance standards to warrant inclusion on the Élite Cymru scheme. This scheme is not Lottery funded but financed through the SportsAid Cymru/Wales Charity.

Individuals with a disability competing in selected sports are able to receive awards at all levels.

The Sports Council for Wales administers the Élite Cymru scheme with a specialist team of officers experienced in understanding and meeting the needs of talented performers. They ensure that Élite Cymru is integrated within a wide range of other performance and excellence initiatives.

Over the year, in excess of 172 performers were in receipt of a package of financial support from the Élite Cymru scheme. Over 105 performers received sports science, sports medicine, career and educational support from Élite Cymru.

As in previous years, Welsh performers who have benefited from Élite Cymru support produced many outstanding performances (see Appendix 2).

#### Overview of 2001/2

The indicative budget for meeting the demands of the Élite Cymru scheme was £750,000.

The Élite Cymru decision-making panel meets quarterly and during the year considered 388 applications, resulting in 166 Élite Cymru awards. Élite Cymru members may receive more than one award over the year, and not all receive financial payments.

#### **Decision Making**

All Élite Cymru applications are considered according to competitors' achievements, ranking and governing body assessment of their potential. This information forms the basis of the officer's recommendation to a decision-making panel. The National Excellence Panel has nine members and is a sub-committee of the Council with delegated authority.

The members of the panel were appointed by the Sports Council for Wales on the basis of their experience and understanding of élite sport.

Those unsuccessfully applying for Élite Cymru awards are automatically considered for awards from SportsAid Cymru/Wales. The latter is a charity which raises its own funds. As SportsAid Cymru/Wales is integrated into the Council's awards structure, there is one application process and one decision-making panel.

#### Monitoring

Monitoring takes the form of assessment against original targets. All award recipients are subject to performance monitoring and a progress review at the end of their award period. This is undertaken in conjunction with the relevant governing body of sport. In some instances, grants have been withdrawn owing to poor performance levels, although some athletes may still qualify for funding from SportsAid Cymru/Wales. Conversely, if an athlete exceeds expectations and meets relevant criteria, they may be transferred to the UK World Class Performance Plan.

Reports were presented to the panel for all athletes re-applying during the period 1 April 2001 to 31 March 2002. Some 113 applicants were successful in applying for new awards; 23 were unsuccessful or were withdrawn during the year owing to lack of progress and 11 individuals did not re-apply for awards.

#### Evaluation

The scheme was evaluated in 1998/9 to determine the value and credibility of the scheme to the sportspeople being supported and to suggest ways in which the scheme might be improved. The evaluation concluded that Élite Cymru has contributed to improving sporting performance amongst Welsh sportsmen and women.

#### Coach Cymru

This programme was set up in 1998 to establish a network of national and regional coaches to improve competitor performance and raise coaching standards. Costs relating to salary and employment, travel and subsistence associated with training and competition, recruitment and professional development programmes are eligible for support. However, these costs must be an enhancement and should not duplicate or substitute work already delivered.

In 2001/2, 17 awards were made directly to 13 governing bodies of sport totalling £493,395 from an indicative budget of £750,000. The size of awards ranged from £2,500 to £60,404.

Funds for 17 full-time equivalent coach appointments were committed up to a four year period. Monitoring and evaluation was completed in tandem with development support on an annual basis.

#### SPORTLOT Community Chest

Community Chest is a revenue grants scheme delivered locally in partnership with local authorities in Wales. It is a small grants

scheme specifically designed to help develop sport at grass roots level, particularly for young people, women and girls and disadvantaged groups. It is tailor made for local sports clubs and organisations that need a small grant of up to £750.

The scheme was set up in April 1999, with the formation of Community Chest committees in all 22 local authorities in Wales. Each committee is made up of between 12-15 members, of which three can represent the local authority. The rest of the committee is made up of local people with knowledge of sport in the area.

Decisions on awards are based on applications that can demonstrate they will develop sport at grass roots level.

Since its inception, there have been over 3,891 offers made totalling over £2,444,891. This has benefited 50 different sports. The outcomes from these approved schemes show:

	2001/2	2000/1
Number of new junior par	ticipants	
- male	15,768	11,885
- female	12,144	9,706

#### Number of new junior teams

rumber of new jumpi team	115	
- male	370	410
- female	351	349
- mixed	350	408
Number of new coaches	3,085	2,922

#### CASE STUDY

### Displaced People in Action – Cardiff

Displaced People in Action is a Charitable Trust which aims to encourage refugees and asylum seekers to become more involved in their new communities. An award of £500 from the Cardiff Community Chest panel has allowed the organisation to purchase football kit and training equipment,

which has enabled them to play competitively and enter appropriate leagues.



#### COMMUNITY CHEST AWARDS BY LOCAL AUTHORITY AREA 2001/2

Authority Area	Number	Budget (£)	Value (£)
Anglesey	38	33,750	24,409
Blaenau Gwent	59	39,375	36,782
Bridgend	79	50,630	49,676
Caerphilly	85	56,250	57,414
Cardiff	90	61,880	56,961
Carmarthenshire	82	56,250	48,864
Ceredigion	39	33,750	24,307
Conwy	39	39,375	20,795
Denbighshire	53	39,375	32,914
Flintshire	62	50,630	37,313
Gwynedd	60	50,630	39,770
Merthyr Tydfil	35	33,750	22,807
Monmouthshire	47	33,750	26,488
Neath Port Talbot	96	67,500	61,442
Newport	59	50,630	39,891
Pembrokeshire	58	39,375	32,813
Powys	86	50,630	50,499
Rhondda Cynon Taf	ff 88	61,880	51,710
Swansea	107	67,500	64,903
Torfaen	49	39,375	31,797
Vale of Glamorgan	68	50,630	44,927
Wrexham	78	50,630	42,854

#### Monitoring

All applicants are required to submit a report on completion of their project. The Committee responsible for granting the original award reviews this report. Of the approved schemes, 66 were subjected to a detailed monitoring visit. This monitoring confirmed that there has been significant sports development as a result of awards made to date.

#### Ethnic Monitoring

In line with the policy of the Sports Council for Wales, the Community Chest committees give applications from ethnic minorities a high priority.

#### Evaluation

The Community Chest scheme is not scheduled for a formal external evaluation until 2002/3. However, the Sports Council for Wales undertook an annual review in January 2000 at the end of the first year of the scheme. A second year review was conducted in January/ February 2001. The outcome of both of these



reviews led to a number of procedural and policy changes. These include amendments to the monitoring of the scheme.

#### **Dragon Sport**

Dragon Sport is designed to introduce primary school-children to an enjoyable and well organised range of sports activities and to motivate them to continue sport at their chosen level through sports development programmes in clubs and the community. Key objectives of the initiative are to:

- establish Dragon Sport clubs at primary schools and sports clubs;
- recruit and train Dragon Sport sports organisers, leaders and coaches and in particular teachers and parents.

The scheme broadens the sporting interest of children who are already participating in sport and involves children who do not currently have opportunities to take part in sport outside of physical education lessons. Dragon Sport introduces children to sports coaching, skill development and appropriate competition, using modified versions of the adult game to suit the needs and skill levels of the children. Fair play and inclusive activities are promoted throughout.

Seven sports have been initially targeted for inclusion in Dragon Sport. These are athletics, cricket, football, hockey, netball, rugby and tennis. The first selected are those familiar to volunteers and which introduce children to the full range of core sport skills.

Dragon Sport was launched on 5 October 2000. Twenty-two Dragon Sport Coordinators, one in each local authority in Wales, started work on the scheme in September 2000. Since then, around 19,000 children have taken part in Dragon Sport at the 423 schools and 132 clubs who have signed up to the scheme. This represents a quarter of all primary schools in Wales.

Almost 1,500 teachers and 1,000 adult volunteers have received Dragon Sport training to help them run these activities. The

#### CASE STUE

# Bridgend County Council

The Council have conducted a detailed case study of the Bridgend scheme and it is widely recognised as an excellent example of good practice. The applications of nine state secondary schools within the County were co-ordinated through the Sports Development Officer and involved the teachers, sports development unit and a working group of pupils all working together. The scheme provided opportunities in eight different sports. The programme commenced in September 2001 with a girls games event and will finish with a county wide tournament across all sports in 2002. In total the

scheme will involve an estimated 1,395 new participants in extracurricular sport; deliver 60 hours of activity across eight different sports, and create new coaches through sixth formers taking up leadership awards.



training is delivered by a network of Dragon Sport tutors and was designed in conjunction with the Youth Sport Trust. All Dragon Sport Co-ordinators are trained tutors and they are each developing a team of tutors to support them. A team of eight national trainers, drawn from both education and community sport, provide ongoing training and evaluation for the Dragon Sport tutors. Around 670 people have gone on to next step training, the first step on each National Governing Body's education ladder.

Promotional materials have been developed to support the Dragon Sport scheme, both nationally and locally, and a Dragon Sport web site has been produced to provide further information.

#### Monitoring and evaluation

Each of the schemes submits local management information on progress made against each of the actual objectives and outcome performance indicators. An initial evaluation of the scheme was undertaken in 2001 which was extremely positive about the progress made.

#### Disability Sport Cymru

Disability Sport Cymru embraces two schemes – National Performance and Local Development. These schemes are managed respectively by two national officers appointed by the Federation of the Sports Associations for the Disabled and funded by the Sports Council for Wales. The key aims of these schemes are to:

- increase participation amongst people with disabilities via the development of new and existing clubs;
- support talented disabled competitors.

The Local Development scheme is funded by SPORTLOT, whilst the National Performance scheme is supported through Exchequer funding.

The objectives of Disability Sport Cymru are to develop quality sporting and recreational opportunities for people with a disability, starting at grass roots level and providing competitors with the opportunity to progress to international level. Disability Sport Cymru promotes participation in sport clubs via a network of co-ordinators located throughout Wales.

#### CASE STUDY

# British Wheelchair Foundation Junior Games

With the help of a grant from the Sports Council for Wales, the Disability Sport Cymru Development Officer from Neath Port Talbot was able to take a team of children and young people to the British Wheelchair Foundation Junior Games.

The team were able to compete in a multi-sport competition, with very positive results.

The events included fencing, athletics, boccia, table tennis and basketball.



Disability Sport Cymru will in time create a network of local centres of development and high performance centres to support competitor development in their chosen sports. Disability Sport Cymru will be measured by:

- the overall number of people with disabilities participating in sport;
- the number of clubs developed or established;
- the number of Welsh competitors achieving places in British squads;
- the number of Welsh competitors who become British champions in major competitions.

Disability Sport Cymru was launched in June 2000. By the end of 2001/2, 19 coordinators had been appointed at local authority level to implement the scheme and all local authorities have signed up to the scheme and advertised posts. It is planned that the appointment of all local co-ordinators will be completed by July 2002.

A number of disability sport and recreational clubs in the local communities have been supported, with officers being particularly successful in assisting these clubs to access Community Chest grants.

The indicative budget for the year was £292,587.

#### Monitoring and evaluation

Each of the schemes submits local management information on progress made against each of the actual objectives and outcome performance indicators. An initial evaluation was undertaken on the scheme in 2001/2.

#### Appeals

If applicants for capital or revenue grants are dissatisfied with the way in which their application has been considered, they can lodge a formal appeal with the Chief Executive of the Sports Council for Wales within three months of the date of the original letter of rejection.

There was one appeal submitted in respect of the revenue grant schemes and one in respect of the Capital grant schemes. The

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outcome of the appeals was that the revenue grant scheme application was withdrawn whilst the Capital grant appeal was upheld.

# **Administration Costs**

All SPORTLOT activities are integrated within the broader remit of the Sports Council for Wales. The apportionment of all staff administration costs is calculated on a 'time allocated' basis. Any additional costs directly attributable to SPORTLOT, eg audit or publicity, are recovered directly. The total amount spent on administration costs in 2001/2 was £953,000, which was broken down as follows:

Staff costs	£591,000
Publications	£105,000
Direct costs	£75,000
Recharges for SCW services	£137,000
Travel and subsistence	£45,000
Total	£953,000

These costs represent 10% of the grants paid in 2001/2, 7% of the commitments made and 7% of income received.



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# Corporate Plan Summary

### Introduction

This corporate plan summary outlines the primary strategic objectives of the Sports Council for Wales for the period 2003/4 and 2005/6. A full copy of the plan can be obtained from the Sports Council for Wales on 029 2030 0500 or from www.sports-council-wales.co.uk.

The plan takes account of the Welsh Assembly Government's strategy as set out in 'Plan for Wales 2001'. The guiding principles of improving health, sustainable development, tackling social disadvantage and equal opportunities are fundamental to all policies of the Sports Council for Wales.

Forward plans are clearly spelt out in the publication 'A Strategy for Welsh Sport', and this document provides the vision and direction for the corporate plan.

#### Budget

The Sports Council for Wales budget for the year 2002/3 is £8.608m which includes £450,000 for Sportsmatch Cymru.

In addition to Exchequer funding, SPORTLOT (the Lottery Sports Fund for Wales) has continued to provide an extremely valuable revenue source that is expected to provide income of around £12m in 2002/3 and similarly over the plan period. The Sports Council for Wales believes that there is a strong argument for increasing Wales's share of the lottery sports fund up to 6.5% to recognise the greater social deprivation problems that exist relative to the rest of the UK. The fund is already over-committed by £10m.

## **Developing Sport in Wales**

The Sports Council for Wales's 'Strategy for Welsh Sport' has been in place since 1998 and has continued to evolve through the corporate plan. The strategy is expanding into new areas in response to Welsh Assembly Government initiatives on health, PE and school sport, education, social inclusion, women and girls and equal opportunities. These issues cut across all the programmes and schemes of the Sports Council for Wales and some of the key areas reflected in the corporate plan are outlined in the following text.

#### Health

The Sports Council for Wales welcomed the Government's focus on the issues of health and lifestyle and the implied understanding that sport and recreation has a major part to play in improving the quality of life in Wales.

Many agencies have an interest in increasing activity levels within the population and the Sports Council for Wales will take a lead in seeking to improve the co-ordination of this work.

#### Education

PE in school is essential to the development of active lifestyles and sports participation. Only by introducing children to the widest range of sports at an early age, will the habit of a lifelong participation in sport be developed. PE helps to build healthy attitudes and the physical skills necessary for an active lifestyle. The Sports Council for Wales surveys of PE provision in both primary and secondary schools continue to inform this debate but, without political commitment to resolving the barriers to improvement, there is unlikely to be an improvement in the subject delivery and no consequential long term improvement in the health of the nation.

The Sports Council for Wales will lobby for additional resources to develop the PE and School Sport Action Plan for Wales; for PE to be allocated adequate compulsory subject time in the National Curriculum and for more time to be devoted to PE within initial teacher training.

#### Volunteers

A key objective of the Sports Council for Wales is to increase the number of volunteers. In the UK, the voluntary sector plays a crucial role in the delivery of sport with some 1.5 million volunteers putting an average of 125 hours a year into sport. This means that in Wales, the "value" of volunteers to sport now exceeds £50 million per annum in time costs alone. Current programmes require a growth in volunteering to support sports development within schools and communities. One of the main priorities of Dragon Sport is the recruitment of volunteers to support sports activities.

The Sports Council for Wales will continue to support volunteering through the funding of

training and coach development. It will aim to increase the number of volunteers significantly to support new programmes targeted at children of school age.

#### Social Inclusion

Social inclusion is a priority area of government policy and sport can be an effective tool for reintegrating socially excluded people into mainstream community activities. The Sports Council for Wales set up a Social Inclusion in Sport (SIS) forum in 2000 with access to up to £8million of Lottery Funding over 5 years. The aim of SIS is to support new approaches to tackling long-standing problems at a local level that currently prevent identified groups from participating in sports programmes.

The Sports Council for Wales advocates a multi-agency approach in the area of social inclusion. It will aim to co-ordinate the work of the sports community with agencies such as Social Services, in order to contribute to the Government's Social Inclusion Programmes for Wales.

#### Equal Opportunities

Equal opportunities issues go hand-in-hand with the social inclusion agenda of the Sports Council for Wales, and all supported projects are required to embody equal opportunities principles.

The Sports Council for Wales will continue to promote an equal opportunities policy internally through its employment policies and externally through its influence on the policies of partner organisations and through its funding schemes.

#### Sustainable Development

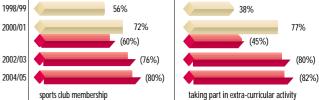
A common strategic approach ensures that sustainability is considered at programme design stage and is therefore delivered as an integral part of the sports development process. The Sports Council for Wales believes that this is the most effective way of supporting the objectives of the Welsh Assembly Government as set out in the 'Plan for Wales 2001'.

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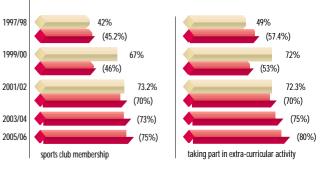
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The Sports Council for Wales will promote the principles of sustainable development in a way that is appropriate to each of its individual programmes of work.

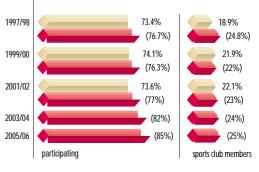




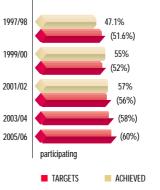
#### 11-16 YEAR OLD CHILDREN'S SPORTS PARTICIPATION OUTCOMES AND TARGETS



# 15-24 YEAR OLDS SPORTS PARTICIPATION OUTCOMES AND TARGETS



#### ADULT SPORTS PARTICIPATION OUTCOMES AND TARGETS



### Increasing Participation through Local Development

The corporate plan of the Sports Council for Wales provides very clear direction for local development, both in terms of who should be targeted and what should be the approach.

The major initiatives at local level over the plan period are:

- Dragon Sport which is aimed at increasing the profile of sport for children of school age, will continue to focus on the recruitment of volunteers to provide extra-curricular sports sessions for children, primarily 7 - 11 year olds, with an emphasis on girls;
- Disability Sport Cymru will focus on creating and expanding the membership of disability sport clubs and the recruitment of young people with disabilities from schools into clubs;
- Women and Girls will be given extra emphasis in all programmes with added support from the Women and Girls Forum, 'Girls First' and additional SPORTLOT funding set aside for women and girls' developments. The Sports Council for Wales aims to halve the gap between men's and women's participation in sport by the year 2005;
- Club Development. It is essential to introduce young people to club activities early in their development. The Sports Council for Wales aims to increase sports club membership amongst all groups, especially the 7-11, 11-16 and 15-24 age groups;
- Social Inclusion in Sport. The Social Inclusion in Sport initiative will tackle longstanding issues and problems at local level;
- Community Chest will use lottery money to provide opportunities for junior, girls and disability development projects;
- Community Investment Programme. This is one of the greatest areas of need for investment if the long-term sustainability of sports facilities is to be improved. Whilst the majority of the initial commitments have been made, it will take three years to deliver the supported projects on the ground.

Extra resources and effort will be sensitively invested, where appropriate, to support the afore mentioned initiatives. Emphasis will be placed on targeting resources on development in those areas where participation is lower.

#### LOCAL LEVEL PERFORMANCE INDICATORS AND TARGETS

PERFORMANCE INDICATORS	2001/02	2002/03	2003/04	2004/05	2005/06	
No.of Club Cymru Developments	243	323	403	483	500	
Disability Sport - No. of new or existing	sports clubs 30	30	30	30	30	
establishing membership for people with disabilities per annum						
Dragon Sport - No.of School Clubs estab	lished 350	600	800	1,000	1,000	
No. of Girls First School Awards	110	180	200	220	220	

#### Development of Excellence

The Sports Council for Wales adopts a competitor-centred approach to excellence. The work of the performance support services is based on the premise that the competitor needs to operate in an environment where support is co-ordinated. Systems and support services have to be adaptable and accessible to enable the competitor to fulfil his/her potential. The Sports Council for Wales plans to ensure that Welsh competitors continue to have access to facilities and support services to develop their potential. In its development of excellence, the Sports Council for Wales national development work will focus upon:

- The Development of Excellence through the Élite Cymru and Coach Cymru schemes and the development of Academy style facilities at the Welsh Institute of Sport and other locations to complement the UK Sports Institute;
- Governing Body Strategies and Sports Academies will continue to be developed to maintain and improve Welsh achievement in sporting excellence and to promote Welsh sport both nationally and internationally.

Within the context of the broad objectives outlined above, the National Development section's strategy for developing excellence will be to:

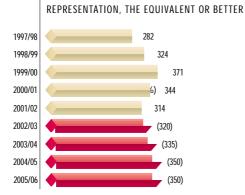
 target finance at performance and excellence

 the aim is for governing bodies of competitive sports to be self sufficient in their core activities, so that investment in governing

bodies is concentrated on developing performance and excellence;

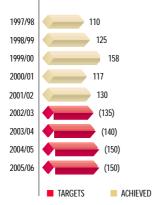
- target sports investment in performance and excellence is directed to those sports with a comprehensive and stable infrastructure on which to build;
- target individuals talented individuals are supported through the Élite Cymru scheme.

NUMBER OF INDIVIDUALS ACHIEVING BRITISH





WON BY WELSH COMPETITORS



This targeted approach is underpinned by the provision of integrated support services in coaching, sports science, sports medicine and the provision of high quality facilities. These include the Welsh Institute of Sport and Plas Menai National Watersports Centre and a network of other support services within UKSI Cymru.

#### The Welsh Institute of Sport

The construction of a 50m pool in Swansea, which will become the national training facility for Welsh swimmers, is due for completion in late 2002. The pool at the Institute will, as a consequence, relinquish its national training location responsibilities. This has provided the Sports Council for Wales with the opportunity to review the range of facilities and services offered by the Institute, including replacing the pool with an alternative dry facility. A decision was made to close the pool and the needs of Cardiff swimmers will in future have to be met (as in the remainder of Wales) by local authority provision. A date for any closure will be dependent upon the receipt of funding from the Welsh Assembly Government but it will not be before April 2004.

The Sports Council for Wales has submitted a bid to the Welsh Assembly Government for funding to redevelop the Welsh Institute of Sport. This work is essential to ensure that Welsh teams and athletes have a facility available that will allow them to develop and compete effectively on the world stage. The bid for additional resources for the Welsh Institute of Sport is the key to the future success of Welsh athletes.

The table below illustrates the targets for achievement of excellence based upon current available measures.

#### NATIONAL LEVEL PERFORMANCE INDICATORS AND TARGETS

PERFORMANCE INDICATORS	2001/02	2002/03	2003/04	2004/05	2005/06
No. of NGB staff supported					
(excluding Coach Cymru coaches)	83	86	86	86	86
No. of Coach Cymru Coaches supported	35	35	35	35	35
No. of NGBs supported financially	58	58	58	58	58
% of NGBs achieving self-sufficiency					
in core programmes (%age)	90 *	90 *	90 *	90 *	90 *
No. of Élite Cymru athletes	130	140	150	150	150
No. of Élite Cymru athletes receiving					
Sports Science support	85	85	90	90	90

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Note: \*Applies to governing bodies of competitive sports; NGB = National Governing Body EC = Élite Cymru

# Appendix 1

SPORTLOT Capital Awards of £100,000 and over: 1 April 2001 - 31 March 2002

## Milford Haven RFC

Refurbishment of the existing two changing rooms, shower unit and toilets and construction of two changing rooms with showers, disabled toilet and officials rooms. Grant: £125,292

## Urdd Gobaith Cymru

Development of sporting facilities at the Urdd Residential Centre, Llangrannog. Grant: £800,000

## **Gellideg Foundation**

Community Association Purchase of land and construction of a floodlit multi-sport area. Grant: £142,466

### Bethesda Athletic Football Club

Layout of a floodlit junior football pitch and construction of a pavilion. Grant: £135,834

### Cyngor Gwynedd - Tywyn

Construction of a floodlit artificial turf pitch, floodlit multi-use games area, storage shed and purchase of equipment. Grant: £188,107

## Bridgend County Borough Council

Pencoed Comprehensive School
 Upgrade and extend the existing gymnasium, construction of a multi-use floodlit area, fitness suite and changing facility.
 Grant: £211,576

## Newport County Borough Council

Fees incurred in developing Part Two application for the Welsh National Cycling Centre. Grant: £182,587

# Blaenau Gwent County

Borough Council – Tredegar Upgrading of football and rugby pitches, construction of new football pitch, artificial turf pitch and multi-sport area, upgrading of changing rooms and construction of changing pavilion together with fencing and services. Grant: £1,247,650

# Cyngor Sir Ynys Mon – Llangefni Construction of a full size, floodlit artificial

turf pitch with athletics training facilities. Grant: £180,182

# Wrexham County Borough Council

 Ysgol Ruabon, Nr Wrexham
 Construction of a sportshall, changing rooms for external pitches and floodlit multi-use games area.
 Grant: £517,125

## Owens Corning Sports & Social Club Purchase of land. Grant: £210,000

## Conwy County Borough Council – Ysgol John Bright, Ysgol Aberconwy, Ysgol Dyffryn Conwy

Redevelopment and upgrading of three secondary schools as part of a Private Finance Initiative. Grant: £755,000

# Bridgend County Borough Council – Evanstown Welfare Park

Construction of a pavilion and outdoor floodlit multi-sport area, installation of drainage system to existing pitch, creation of a new pitch, construction of changing facility and access road and purchase of ancillary equipment. Grant: £584,700

# Merthyr Tydfil County Borough Council – ICI Rifle Playing Fields

Upgrading two football pitches, cricket wicket and sports pavilion, construction of a floodlit sports area and artificial cricket wicket and installation of security system and fencing. Grant: £302,269

# Blaenau Gwent County Borough Council

- Glyncoed Comprehensive School Construction of floodlit three-quarter size artificial turf pitch, multi-sport area and changing facilities and upgrade access roads and pathways.

Grant: £232,000

# Appendix 2

Some of the Achievements of Welsh Sportsmen and Women in receipt of Lottery Support

## Athletics

#### Tim Benjamin

- Gold Medal, 400m, European Junior (U20) Championships
- Gold Medal, 4 x 100m relay, European U23 Championships
- Silver Medal, 4 x 400m relay, European U23 Championships

#### Matt Elias

- Winner, 400m Hurdles, European U23 Championships

#### Christian Malcolm

- Silver Medal, 200m, European Indoor Championships (Vienna)

Rhys Williams - Gold Medal, 400 Hurdles,

European Youth Olympics

# Badminton

Richard Vaughan - Top 10 World Ranking

Kelly Morgan
- Top 10 World Ranking

## Bowls

Robert Weale
- British Isles Singles Champion

# Boxing

Kevin Evans
- Home Counties Champion

# Cycling

#### Nicole Cooke

- Winner, Senior Women's British Road Race Championship
- World Junior Women's Time Trial Champion
- World Junior Mountain Bike Champion
- World Junior Women's Road
   Race Champion
- Winner, Trofeo Citta Rosignano Championships
- Winner, British Senior Cyclocross Championship
- Winner, World Junior Pursuit Championship

# Fencing

## David Mansour

- Two Gold Medals, World Cup Events (Madrid and Cairo)
- British Champion U20
- Ranked No 2 in World (U20)

# Golf

## Nigel Edwards

 Represented Great Britain and Ireland v USA (retained the Walker Cup)

#### Becky Morgan

- Third, Australian Open Championships

# Gymnastics

- David Eaton
- Winner, 2001 British Championships: two Gold Medals, Silver Medal, Bronze Medal, single discipline events

# Ice Skating

### Vitaly Baranov;

- Marika Humphreys
- Represented Great Britain at Winter Olympic Games

# Judo

## Joanna Melen

- Gold Medal, British Closed Championships
   Gold Medal.
- British Open Championships

## Claire Schofield

- European Junior Silver Medallist

# Karate

## Yasmin Johnson

- Gold Medals, Individual Senior Kata and Kumite, British Championships

# Powerlifting

- Emma Brown
- Winner, European Championships for People with Disability

# Squash

# David Evans

- Top 10 World ranking

# Surf Life Saving

- Rebecca Rowe
- Selected to represent Great Britain at the World Championships (Daytona)
- Gold medallist, World Championships

# Swimming

- Rhiannon Henry
- Silver Medal, European (Disability) Swimming Championships
- Six Gold Medals, British National Junior Disabled Championships
- Three Gold Medals, Bronze Medal, European Championships for People with Disabilities

#### Nyree Lewis

 Gold Medal, 100m Breaststroke, European (Disability) Swimming Championships

#### **David Roberts**

- Gold Medal, 100m Freestyle, European (Disability) Swimming Championships
- Silver Medal, European (Disability) Swimming Championships

# Triathlon

#### Leanda Cave

- European Triathlon Cup Champion

# Weightlifting

### Michaela Breeze

- Gold Medal, Snatch, 58kg, European Union Weightlifting Championships

## Appendix 3

Coach Cymru Awards to Governing Bodies 2001/2

Governing Body	No of Years	Coaching Appointment Commitment
Athletics Association of Wales	1	Fee based Regional Coach Clinic
Cricket Board of Wales	2	Coaches for the Academy
Snowsport Cymru Wales	1	National Alpine Coaching
Squash Wales	2	North Wales Élite Coach
Table Tennis Association of Wales	1	Assistant National Coach for junior development
Table Tennis Association of Wales	3	Regional and National Centres of Excellence Coaches
Welsh Amateur Gymnastic Association	2	Welsh Introductory Development Plan x 4
Welsh Amateur Swimming Association	1	3 x Élite Centre Coaches
Welsh Badminton Union	1	High Performance Centre Coaches
Welsh Badminton Union	1	P/t NW High Performance Centre Coaches
Welsh Fencing	4	Coaching Development Officer
Welsh Golfing Union	2	National Coach
Welsh Ladies Golf Union	2	National Junior Coach
Welsh Mountain Leader Training Board	2	Coaching Development Officer
Welsh Yachting Association	4	High Performance Manager
Welsh Yachting Association	2	Regional Development Co-ordinators

## Appendix 4

#### Strategy Performance Indicators

	Applications requested		lications bmitted	Awards made		Applications rejected	Average size of award	Admin costs	Schemes monitored	
	Col 1 Number	Col 2 Number	Col 3 Value of project	Col 4 Number	Col 5 Value of award	Col 6 Total value of total project costs	Col 7 Number	Col 8 Value of award (Col 5/Col 4)	Col 9 Value	Col 10 % of schemes
Overall since										
Lottery commenced	5,001	8,629	539,315,300	7,962	86,143,263	160,898,730	1,767	10,819	4,707,000	
Overall										
(current financial year)	220	2,296	25,079,907	3,371	10,698,000	20,217,649	450	3,173	953,000	
Élite Cymru										
(current financial year)	N/A	341	2,068,581	177	764,288	764,288	164	4,318		100%
Coach Cymru										
(current financial year)	17	17	674,039	17	493,395	647,039	0	29,023		100%
Capital										
(current financial year)	203	105	20,120,619	65	7,400,040	16,091,300	18	113,847		100%
Minor Equipment Grants										
(current financial year)	N/A	161	343,615	108	274,746	363,249	53	2,633		100%
Community Chest										
(current financial year)	N/A	1,672	1,673,053	1,457	898,596	1,457,838	215	617		100%
Dragon Sport **										
(current financial year)	N/A	N/A	N/A	1,444	574,348	574,348	N/A	398		100%
Disability Sport Cymru **										
(current financial year)	N/A	N/A	N/A	103	292,587	292,587	N/A	2,841		100%

\*\* Disability Sport Cymru and Dragon Sport are initiatives as opposed to grant award schemes.

The awards made denote the cost of the initiative, and the number of clubs/schools benefiting from the initiative.

## Appendix 5

Financial directions to the Sports Council for Wales issued under section 26(3) of the National Lottery Act 1998

- The Sports Council for Wales shall comply with the requirements contained within the Statement of Financial Requirements (SFR) attached as an Annex to the Directions when carrying out its function under Section 26 of the National Lottery Act 1998. Wherever specified in that document, the Sports Council for Wales must obtain the consent of the First Secretary before carrying out certain activities.
- The Sports Council for Wales shall devise and abide by a procedure for handling potential conflicts of interest which may arise in the evaluation of applications by the body or individual members of that body. A copy of the procedure should be provided to the

First Secretary at the beginning of each financial year, the Sports Council shall provide the First Secretary with a statement confirming that the procedure has been applied in the immediately preceding financial year.

 These directions shall take effect on 28
 February 1997. The directions issued to the Sports Council for Wales on 6 February 1995 under Section 26(3) of the 1993 Act are revoked with effect from 28 February 1997 but shall continue to apply for grants in respect of which awards have been made prior to 28 February 1997.

## Appendix 6

Policy directions issued to the Sports Council for Wales under section 26(1) of The National Lottery Act 1998

The First Secretary, in exercise of the powers conferred on him by Section 26(1) of the National Lottery Etc Act 1998, hereby gives the following directions to the Sports Council for Wales:

- In these directions, any reference to a section is a reference to a section of the National Lottery Act 1993 as amended by the National Lottery Act 1998.
- 2. The Sports Council for Wales shall take into account the following matters in determining the persons to whom, the purposes for which and the conditions subject to which it distributes money under Section 26(1):
  - A the need to ensure that money is distributed under Section 26(1) for projects which promote the public good or charitable purposes and which are not intended primarily for public gain;
  - *B* the need to ensure that it considers applications which relate to the complete range of activities falling within Section 22(3)(b) and in respect of which it has the power to distribute money into account:
  - *i its assessment of the needs of sport and its priorities for the time being for addressing them;*
  - *ii* the need to ensure that all regions of Wales have access to funding;
  - *iii the scope for reducing economic and social deprivation at the same time as creating benefits for sport;*
  - *C* the need to promote access to sport for people from all sections of society;
  - D the need to promote knowledge of, and interest in, sport by children and young people;
  - *E* the need to further the objectives of sustainable development;
  - *F* the need for money distributed under Section 26(1) to be distributed only to projects only where they are for a specific, time-limited purpose;
  - G the need:
  - *i* in all cases, for applicants to demonstrate the financial viability of the project for the period of the grant;
  - *ii* where capital funding or setting-up costs are sought, for a clear business plan beyond the

period of the grant, incorporating provision for associated running and maintenance costs;

- iii in other cases, for consideration to be given to likely availability of other funding to meet any continued costs for a reasonable period after completion of the period of the Lottery award, taking into account the size and nature of the project, and for Lottery funding to be used to assist progress towards viability beyond the period of the grant wherever possible;
- H the need to require an element of partnership funding and/or contributions in kind, from other sources, commensurate with the reasonable ability of different kinds of applications, or applicants in particular areas to obtain such support;
- I the desirability with other organisations, including other distributors, where this is an effective means of delivering elements of its strategy;
- J the need to ensure that it does not solicit particular applications;
- K such information as it considers necessary to make decisions on each application, including independent advice when required.

#### Note on Policy Directions

Policy Directions A; B; C; D; E; F; G; H; K are all addressed and integral in the application guidelines, application forms and assessment process.

In particular, D is a fundamental priority running throughout all SPORTLOT funded programmes.

I: joint work with other distributing bodies – has continued throughout the year through regular meetings with the Welsh distributing bodies, other Sports Councils and various partners.

J: has not solicited applications and has many breaks in the decision-making process that prevent the possibility of a favoured application form being progressed. It has, however, developed its strategy in order to identify priorities for SPORTLOT investment so as to make the most difference to sport with Lottery money.

## The Sports Council for Wales and The Sports Council for Wales Trust

#### Summary Financial Statement

This Financial Statement provides a summary of the consolidated accounts of the Sports Council for Wales and the Sports Council for Wales Trust for the financial year ending 31 March 2002. It does not contain sufficient information to allow for a full understanding of the results and state of affairs of the Sports Council for Wales and the Sports Council for Wales Trust. For further information the full annual accounts and the auditor's report on those accounts should be consulted. A copy of the audited accounts, which contain the detailed information required by law and under best practice guidelines, can be obtained, free of charge, from the Director of Finance at Sophia Gardens, Cardiff, CF11 9SW.

#### Statutory Background

The Sports Council for Wales was established by Royal Charter dated 4 February 1972, with the objectives of "fostering the knowledge and practice of sport and physical recreation among the public at large in Wales and the provision of facilities thereto". It is financed by an annual grantin-aid from the National Assembly for Wales and from income generated from its activities. The Council's fixed assets are held by the Sports Council for Wales Trust which was constituted on 16 May 1972 and is registered as a charity with the Charity Commissioners (Reg. No. 524477).

#### Review of The Year and Future Developments

The operating deficit for the year was £934,000 (2000/2001 £1,575,000) after taking into account the grant-in-aid received in the period and applied to revenue purposes of £7,411,000 (2000/01 £6,219,000). An additional element of grant-in-aid amounting to £159,000 (2000/01 £798,000) was applied to the purchase of tangible fixed assets. The retained surplus for the year of £231,000 (2000/01 deficit restated £526,000) was transferred to reserves. The Council's principal aims are to pursue and undertake policies and schemes aimed at increasing participation and improving performance in sport and physical recreation and, generally, to disseminate information and to promote knowledge of sport and physical recreation in Wales. As well as work carried out directly by its own staff during the year in meeting these aims, the Council also provided facilities through the Welsh Institute of Sport and Plas MENAI National Watersports Centre, and made grants to national and local sports organisations.

The National Lottery Act 1993 (as amended) nominates the Sports Council for Wales as the body responsible for distributing funds generated by the lottery to sport in Wales. In November 1994, the Council launched the Lottery Fund for Sport in Wales, through the creation of a separate and distinct identity: SPORTLOT. Further information regarding the activities of the Council and significant new developments can be found elsewhere within the Annual Report, and SPORTLOT's results are included in the separately prepared accounts for that body.

#### **Council and Trust Members**

The Sports Council for Wales members who served in the year are listed on page 1 of the annual report. A register of members' interests is available for public inspection.

The Sports Council for Wales is the Trustee of the Sports Council for Wales Trust, which is managed by a committee consisting of the full Sports Council plus:

Mr G Crimp (Representative of the Welsh Sports Association)

Mr B George (Representative of the Welsh Sports Association)

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#### Auditors

The report by the Auditor General for Wales on the annual financial statements for the year ended 31 March 2002 was unqualified.

## The Statement of The Auditor General for Wales to The Sports Council for Wales

I have examined the summary financial statement on pages 40 to 41, which has been prepared in the form, and on the basis set out in note 1 on page 41.

#### Respective responsibilities of the Council, the Chief Executive and Auditor

The summary financial statement is the responsibility of the Council and the Chief Executive. My responsibility is to report to you my opinion on its preparation and consistency with the full financial statements and foreword.

#### Basis of Opinion

I have conducted my work in accordance with the Auditing Guideline "The auditors' statement on the summary financial statement" adopted by the Auditing Practices Board.

#### Opinion

In my opinion the summary financial statement is consistent with the full financial statements and foreword of the Sports Council for Wales and the Sports Council for Wales Trust for the year ended 31 March 2002 and has been properly prepared on the basis set out in note 1 to the summary financial statement.

John Bourn Auditor General for Wales 18 July 2002 National Assembly for Wales Cardiff Bay, Cardiff CF99 1NA

# Summary Consolidated Income and Expenditure Account

for the year ended 31 March 2002

	2001/2002	2000/2001
	£'000	Restated £'000
INCOME		
Grant in Aid	7,411	6,219
National Sports Centres	2,676	2,666
Other Operating Income	718	665
	10,805	9,550
EXPENDITURE		
Sports Development	4,339	3,734
Sportsmatch Cymru	290	339
National Sports Centres	3,357	3,249
Other Expenditure	3,753	3,803
	11,739	11,125
OPERATING DEFICIT	(934)	(1,575)
Surplus on Disposal of Tangible Fixed Assets	47	6
Interest Receivable	13	19
Deficit Before Taxation	(874)	(1,550)
Taxation	(2)	(4)
APPROPRIATIONS		
Adjustment for Notional Cost of Capital	889	853
Transfer from Revaluation Reserve	218	175
Retained Surplus/(Deficit) for the Financial Year	231	(526)
Chairman's remuneration: Mr Gareth Davies	33	32
Chief Executive's remuneration: Dr Huw Jones	63	62
Remuneration of other senior staff	190	171

The salary of the Chief Executive comprised a gross salary of £58,641 (2000/2001 £56,934), a nonconsolidated bonus of £3,832, (2000/2001 £3,777) and taxable benefits of £96 (2000/2001 £891). He has Accounting Officer responsibility for lottery matters and 25% (2000/2001 26.16%) of his remuneration was recharged to the lottery distribution account. The remuneration of other senior staff included a severance payment of £12,426 to the Director of Support Services who left during the year. The Chairman and other senior staff received a gross salary only.

The Chairman is contracted to work three days per week and has a three year contract. The other 13 Members of the Council receive no remuneration.

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### Summary Consolidated Balance Sheet

as at 31 March 2002

FIXED ASSETS	2002 £'000 15,573	2001 (Restated) £'000 14,117
CURRENT ASSETS CREDITORS (amounts falling due within one year)	768 (662)	715 (528)
NET CURRENT ASSETS	106	187
CREDITORS (amounts falling due after more than one year)	(14)	(326)
TOTAL ASSETS LESS LIABILITIES	15,665	13,978
FINANCED BY		
Capital and Reserves	15,665	13,978
	15,665	13,978

## Summary Consolidated Cashflow Statement

for the year ended 31 March 2002

	2001/2002 £'000	2000/2001 £'000
Net Cash Outflow from Operating Activities	(63)	(439)
Returns on Investment and Servicing of Finance	13	19
Corporation Tax Paid	(4)	(4)
Capital Expenditure and Financial Investment	(95)	(783)
Net Cash Outflow before Financing	(149)	(1,207)
Financing	159	798
Increase/(Decrease) in Cash		(409)

Accounting Officer: Dr H G Jones *11 July 2002* 

- NOTE 1 This summary financial statement has been prepared in accordance with the Companies Act 1985, having regard to the Companies (Summary Financial Statement) Regulations 1995 (SI 1995 / 2092) as far as is relevant.
- NOTE 2 Full declaration of Related Party Transactions has been made in accordance with Financial Reporting Standard 8, and is detailed in the full financial statements which are available on request.

# Sports Council for Wales – Lottery Distribution Account (SPORTLOT)

#### Summary Financial Statement

This Financial Statement provides a summary of the accounts prepared for the financial year ending 31 March 2002 in accordance with s35(5) of the National Lottery etc Act 1993 (as amended). The Act nominated the Sports Council for Wales as the body responsible for distributing funds generated by the Lottery to sport in Wales. The duties of SPORTLOT are carried out pursuant to the accounts direction issued by the Secretary of State for Wales, in accordance with Section 26(1) of the 1993 Act.

This summary financial statement does not contain sufficient information to allow for a full understanding of the results and state of affairs of SPORTLOT. For further information the full annual accounts and the auditor's report on those accounts should be consulted. A copy of the audited accounts, which have been laid before Parliament and which contain the detailed information required by law and under best practice guidelines, can be obtained, free of charge, from the Director of Finance, Sophia Gardens, Cardiff, CF11 9SW.

#### Review of The Year and Future Developments

#### **Financial Results**

The increase in funds, after taking account of costs incurred, amounted to £5,729,000 (2000/2001 decrease of £4,487,000). This amount was transferred to reserves.

#### **Capital Grants**

The fund's principal activities are aimed at increasing participation and improving performance in sport and physical recreation. The Sports Council for Wales introduced its plans for the distribution of lottery funds to capital projects in September 1994. A two stage process is used for all capital applications. The first stage of the application enables the initial focus to be more on the added benefits to sport and the aims, objectives and proposed management of the project. Applicants seek provisional approval of a scheme prior to undertaking the investment necessary to present the full application.

Capital grant payments totalling £6,529,000 (2000/2001 £4,997,000) were made during the year. The amount provided in the accounts for hard commitments (signed contracts) relating to capital grants fell by £1.6 million in 2001/2002 compared to an increase in 2000/2001 of £7.4 million. This reflects a decline in the number of applications for capital projects which is now being addressed in a significant way through the introduction of the Community Investment Programme. The Programme will target areas in greatest need of local authority investment to improve the long-term sustainability of key sports facilities.

#### **Revenue Grants**

In April 1996 the National Lottery directions were amended to allow revenue funding. The revised directions specifically required the Sports Council for Wales to take account of:

1) the desirability of developing talents and skills, particularly of young people;

2) funding major international sporting events.

Revenue grants payments during the financial year totalled £2,923,000 (2000/2001 £2,119,000). This amount comprised expenditure on the following schemes:

	2001/02	2000/01
Programme	£'000	£'000
UKSI HQ	-	87
Élite Cymru	802	792
Coach Cymru	533	288
Dragon Sport	591	147
Disability Sport	69	8
Community Chest	928	797
	2,923	2,119

#### Members of the SPORTLOT Panels

The Council's Royal Charter allows it to appoint committees or panels to exercise any of its functions. For the purposes of SPORTLOT, the Sports Council for Wales has appointed five panels, which are each chaired by members of the Council.

The National Panel considers all applications for capital projects costing above £250,000 as well as projects of national significance. The regional panels consider applications for all other capital projects. The National Excellence Panel considers applications from individuals and governing bodies of sport for revenue funding.

The panel members are listed below:

#### National

- \* Mr Ron Jones
- Ms Helen Croft (appointed 1 April 2001) \* Mr Lynn Davies
- Mrs Pru Davis (appointed 1 April 2001) Mrs Jill Edwards (retired 31 March 2002)
- \* Ms Tanni Grey-Thompson MBE
- \* Mr Ieuan Lewis
- \* Mr Philip Lloyd Jones Ms Angharad Mair (retired 31 March 2002) Mr Robin P Morrison (retired 31 March 2002) Cllr John Pembridge (appointed 1 April 2000) Mr John Powell (reappointed 1 April 2000) Mr Aled Roberts (appointed 1 April 2001)

#### South West

- \* Miss Anne Ellis MBE Mr Alun Wyn Bevan (appointed 1 April 2001)
- \* Mr David Davies
   Mr John Deason (reappointed 1 April 2001)
   \* Olla Keith Fuerer
- CIIr Keith Evans
   Dr Lesley J Evans-Worthing (retired 31 March 2002)
   Ms Deborah John (reappointed 1 April 2001)

Cllr Ryan Jones (retired 31 March 2002) Mr J O Peake (retired 31 March 2002) Mr Berwyn Price (retired 31 March 2002) Mr Ray Quant (appointed 1 April 2000) Mr Eiron Richards (appointed 1 April 2000) Mr P Huw Thomas (appointed 1 April 2000)

#### South East

- \* Mr Nicky Piper Mr Graham Down (appointed 1 April 2001) Cllr Jeff Edwards (appointed 1 April 2001)
- Miss Lynette Harries
   Mr Eric Hitchings (appointed 1 April 2000)
   Mrs Linda Ingram (retired 31 March 2002)
   Mr Chris Jennings (appointed 1 April 2000)
   Dr Hilary Matheson (retired 31 March 2002)
- \* Ms Delyth Morgan Mr John Parsons (appointed 1 April 2000) Mr Iain Varah (appointed 1 April 2001)

#### North

\* Mr Philip Lloyd Jones Mrs Sally R Davies (reappointed 1 April 2001) Cllr R Mark Davies (appointed 1 April 2001) Mr Ian Gunning (appointed 1 April 2000) Mr Mike Hornby (appointed 1 April 2001)

Mr David James (appointed 1 April 2001)

\* Mr Ieuan Lewis

Mrs Buddug Llwyd Jones (appointed 1 April 2000)

Mr Bob Lowe (retired 31 March 2002) Dr Wyn Morgan (appointed 1 April 2000) National Excellence

- \* Miss Anne Ellis MBE
  - Mr Rhodri Davies
- \* Ms Tanni Grey-Thompson OBE Mr John Hinchliffe
- \* Mr Nicky Piper Mr Berwyn Price Mr Mark Tattersall
- \* Mr Robert Turner Mr Nigel Walker

\* Member of the Sports Council for Wales

#### Auditors

The report by the Comptroller and Auditor General on the annual financial statements for the year ended 31 March 2002 was unqualified.

#### Statement of The Comptroller and Auditor General to The Houses of Parliament and The Members of The National Assembly for Wales

I have examined the summary financial statement on pages 45 to 46 which has been prepared in the form and on the basis set out in note 1 on page 46.

#### Respective responsibilities of the Council, the Chief Executive, and Auditor

The summary financial statement is the responsibility of the Council and the Chief Executive. My responsibility is to report to you my opinion on its preparation and consistency with the full financial statements and foreword.

#### Basis of Opinion

I have conducted my work in accordance with the Auditing Guideline – 'The auditors' statement on the summary financial statement' adopted by the Auditing Practices Board.

#### Opinion

In my opinion, the summary financial statement is consistent with the full financial statements and foreword of SPORTLOT for the year ended 31 March 2002 and has been properly prepared on the basis set out in note 1 to the summary financial statement.

John Bourn Comptroller and Auditor General *18 July 2002*  National Audit Office 23-24 Park Place Cardiff CF10 3BA

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## Summary Income and Expenditure Account

for the year ended 31 March 2002

	2001/2002 £'000	2000/2001 £'000
INCOME	2 000	2 000
Proceeds from Lottery	14,249	13,645
Interest Receivable	20	22
Other Income	2	77
	14,271	13,744
EXPENDITURE		
Capital grants paid in the year	6,529	4,997
Revenue grants paid in the year	2,923	2,119
Change in provision for Hard Grant Commitments	(1,647)	10,196
Staff Costs	591	564
Other Operating Costs	362	351
	8,758	18,227
Increase/(Decrease) in funds before taxation	5,513	(4,483)
Taxation Payable	(4)	(4)
Increase/(Decrease) in funds after taxation	5,509	(4,487)
Unrealised gains on investment in NLDF	220	
Increase/(Decrease) in funds for the year	5,729	(4,487)
Balance at 1 April	20,122	24,609
Balance at 31 March	25,851	20,122
Chairman's remuneration: Mr Gareth Davies	33	32
Chief Executive's remuneration: Dr Huw Jones	63	62
Remuneration of other senior staff	190	171

The salary of the Chief Executive comprised a gross salary of £58,641 (2000/2001 £56,934), a nonconsolidated bonus of £3,832 (2000/2001 £3,777), and taxable benefits of £96 (2000/2001 £891). He has Accounting Officer responsibility for lottery matters and 25% (2000/01 26.16%) of his remuneration was recharged to the lottery distribution account. The remuneration of other senior staff included a severance payment of £12,426 to the Director of Support Services who left during the year. The Chairman and other senior staff received a gross salary only. During 2001/02 25% (2000/01 26.16%) of the Chairman's gross salary cost was recharged to the lottery distribution account.

Members of SPORTLOT panels receive no remuneration for their work.

### Summary Balance Sheet

as at 31 March 2002

	2001/2002 £'000	2000/2001 £'000
Current Assets		
Debtors	1	-
Investments – balance held in National		
Lottery Distribution Fund	39,774	35,646
Cash at bank and in hand	42	187
	39,817	35,833
Creditors: amounts falling due within one year		
Provision for Hard Grant Commitments	(9,684)	(9,890)
Other Creditors	(161)	(259)
Net Current Assets	29,972	25,684
Creditors: amounts falling due after more than one year		
Provision for Hard Grant Commitments	(4,121)	(5,562)
Total Assets Less Liabilities	25,851	20,122
FINANCED BY:		
Income and Expenditure account	25,851	20,122

## Summary Cash Flow Statement

for the year ended 31 March 2002

	2001/2002	2000/2001
	£'000	£'000
Net cash (outflow)/inflow for the year	(145)	38
(Decrease)/increase in cash	(145)	38

Accounting Officer: Dr H G Jones 11 July 2002

#### NOTES

- 1 This summary financial statement has been prepared in accordance with the Companies Act 1985, having regard to the Companies (Summary Financial Statement) Regulations 1995 (SI 1995 / 2092) as far as is relevant.
- 2 Panel members and staff are required to declare all potential conflicts of interest. Details of all related party transactions considered material are contained in the full annual accounts, copies of which are available on request.

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3 The balance held at 31 March 2002 at the National Lottery Distribution Fund is unaudited, as the audit of the Fund is incomplete. Any adjustment arising from that audit will be reflected in the 2002/2003 accounts and is not expected to be material. The balance is based on the distribution of National Lottery funds set out in the National Lottery etc Act 1993 (as amended).